
FORM 6-K

SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

REPORT OF FOREIGN PRIVATE ISSUER

**PURSUANT TO RULE 13a-16 OR 15d-16 OF THE
SECURITIES EXCHANGE ACT OF 1934**

FOR THE MONTH OF AUGUST 2021

Commission File Number: 333-13792

QUEBECOR MEDIA INC.

(Name of Registrant)

612 St-Jacques Street, Montreal, Canada, H3C 4M8

(Address of principal executive offices)

[Indicate by check mark whether the registrant files or will file annual reports under cover Form 20-F or Form 40-F.]

Form 20-F Form 40-F

[Indicate by check mark whether the registrant by furnishing the information contained in this Form is also thereby furnishing the information to the Commission pursuant to Rule 12g 3-2(b) under the Securities Exchange Act of 1934.]

Yes No

[If "Yes" is marked, indicate below the file number assigned to the registrant in connection with Rule 12g 3-2(b): 82- .]



MANAGEMENT DISCUSSION AND ANALYSIS SECOND QUARTER 2021

CORPORATE PROFILE

Quebecor Media Inc., a wholly owned subsidiary of Quebecor Inc. ("Quebecor" or the "parent corporation"), is governed by the Business Corporations Act (Québec) and is one of Canada's largest telecommunications and media corporations. Unless the context otherwise requires, "Quebecor Media" or the "Corporation" refers to Quebecor Media Inc. and its subsidiaries. Quebecor Media operates in the following business segments: Telecommunications, Media, and Sports and Entertainment. Quebecor Media is pursuing a convergence strategy that captures synergies among its properties and leverages the value of content for the benefit of multiple distribution platforms.

The following Management Discussion and Analysis covers the Corporation's main activities in the second quarter of 2021 and the major changes from the previous financial year. All amounts are stated in Canadian dollars ("CAN") unless otherwise indicated. This report should be read in conjunction with the information in the Corporation's Annual Report for the financial year ended December 31, 2020 (Form 20-F), which is available on the website of the U.S. Securities and Exchange Commission at <www.sec.gov>.

The Corporation uses measures not standardized under International Financial Reporting Standards ("IFRS"), such as adjusted EBITDA, cash flows from operations and free cash flows from continuing operating activities, and key performance indicators, such as revenue-generating unit ("RGU") and average billing per unit ("ABPU"). Definitions of the non-IFRS measures and the key performance indicators used by the Corporation are provided in the "Non-IFRS Measures" and "Key Performance Indicators" sections below.

COVID-19 pandemic

The COVID-19 pandemic has had a significant impact on the economic environment in Canada and around the world. In order to limit the spread of the virus, the Québec government has imposed a number of restrictions and special preventive measures since the beginning of this health crisis, including the suspension of some business activities. In May 2021, the Québec government gradually announced the stages of its reopening plan, which extend over a period of several months. Since March 2020, this health crisis has curtailed the operations of many of Quebecor Media's business partners and led to a significant slowdown in some of the Corporation's segments. Among other impacts, the restrictions and preventive measures imposed by the Québec government caused a reduction in volume at Videotron Ltd.'s ("Videotron") retail outlets; a reduction in advertising revenues, a decrease in sports events broadcast by the TVA Sports specialty channel in 2020 and a reduction in film and audiovisual content activity in the Media segment; and the cancellation of most shows and events in the Sports and Entertainment segment. Despite the constraints created by this pandemic, Quebecor Media has provided essential telecommunications and news services during this health crisis, while safeguarding the health and safety of the public and its employees. Due to the decrease in their revenues, most of the business units in the Media segment and Sports and Entertainment segment have qualified for the Canadian Emergency Wage Subsidy and subsidies totalling \$3.7 million and \$9.3 million were recorded in the respective three-month and six-month periods ended June 30, 2021, as a reduction in employee costs (\$29.5 million in the three-month and six-month periods ended June 30, 2020).

The impact of the COVID-19 health crisis on the operating results of the Corporation's business segments in the second quarter of 2021 is analyzed in greater detail in the "Segmented Analysis" section below. It is difficult at this stage to foresee all the consequences of this crisis, including the potential effects of another wave. The public health crisis could have a material adverse impact on the growth of the Corporation's operating results and cash flows in the short and medium terms. As a result, the growth recorded during quarters preceding the health crisis may not be indicative of future growth.

HIGHLIGHTS

Second quarter 2021

Revenues: \$1.13 billion, a \$127.4 million (12.7%) increase.

Adjusted EBITDA: \$501.0 million, a \$25.1 million (5.3%) increase.

Net income attributable to shareholders: \$119.3 million, a \$64.8 million decrease.

Cash flows from operations: \$338.5 million, a \$12.1 million (3.7%) increase.

Cash flows provided by continuing operating activities: \$227.4 million, a \$167.9 million (-42.5%) decrease.

Year to date

Revenues: \$2.22 billion, a \$163.0 million (7.9%) increase.

Adjusted EBITDA: \$955.0 million, a \$43.0 million (4.7%) increase.

Net income attributable to shareholders: \$248.6 million, a \$52.6 million decrease.

Cash flows from operations: \$647.6 million, a \$26.7 million (4.3%) increase.

Cash flows provided by continuing operating activities: \$492.8 million, a \$246.6 million (-33.4%) decrease.

Table 1
Consolidated summary of income, cash flows and balance sheet
(in millions of Canadian dollars, except number of shares)

	Three months ended June 30		Six months ended June 30	
	2021	2020	2021	2020
Income				
Revenues:				
Telecommunications	\$ 928.4	\$ 869.1	\$ 1,842.4	\$ 1,743.8
Media	198.2	132.7	373.0	307.5
Sports and Entertainment	33.5	25.9	64.7	60.7
Inter-segment	(28.9)	(23.9)	(57.8)	(52.7)
	1,131.2	1,003.8	2,222.3	2,059.3
Adjusted EBITDA (negative adjusted EBITDA) ¹ :				
Telecommunications	481.5	463.6	932.4	899.1
Media	16.7	7.6	18.0	11.7
Sports and Entertainment	3.1	2.8	5.2	(1.0)
Head Office	(0.3)	1.9	(0.6)	2.2
	501.0	475.9	955.0	912.0
Depreciation and amortization	(196.7)	(196.0)	(392.3)	(394.3)
Financial expenses	(85.4)	(69.0)	(166.4)	(144.7)
(Loss) gain on valuation and translation of financial instruments	(0.5)	(0.5)	(0.6)	0.3
Restructuring of operations and other items	20.6	(10.3)	16.1	(14.2)
Loss on debt refinancing	(80.9)	—	(80.9)	—
Income taxes	(37.6)	(49.4)	(82.4)	(92.8)
Income from discontinued operations	—	32.5	—	33.8
Net income	\$ 120.5	\$ 183.2	\$ 248.5	\$ 300.1

¹ See « Non-IFRS Financial Measures »

	Three months ended June 30		Six months ended June 30	
	2021	2020	2021	2020
Additions to property, plant and equipment and to intangible assets¹				
Telecommunications	\$ 151.4	\$ 140.8	\$ 289.4	\$ 273.8
Media	9.6	7.6	15.3	15.3
Sports and Entertainment	0.6	0.7	1.6	1.6
Head Office	0.9	0.4	1.1	0.4
	162.5	149.5	307.4	291.1
Cash flows				
Cash flows from operations ¹ :				
Telecommunications	330.1	322.8	643.0	625.3
Media	7.1	-	2.7	(3.6)
Sports and Entertainment	2.5	2.1	3.6	(2.6)
Head Office	(1.2)	1.5	(1.7)	1.8
	338.5	326.4	647.6	620.9
Free cash flows from continuing operating activities ¹	75.3	241.4	170.4	404.3
Cash flows provided by continuing operating activities	227.4	395.3	492.8	739.4
			June 30	Dec. 31
			2021	2020
Balance sheet				
Cash and cash equivalents			\$ 2,000.0	\$ 137.3
Working capital			577.4	(84.6)
Net assets related to derivative financial instruments			489.3	597.1
Total assets			11,971.2	9,843.9
Total debt (current and long-term)			7,640.4	5,727.6
Lease liabilities (current and long-term)			211.3	203.2
Equity attributable to shareholders			1,397.3	1,318.8
Equity			1,507.1	1,420.4
Number of common shares outstanding (in millions)			79.4	79.4

Telecommunications

- The Telecommunications segment grew its revenues by \$59.3 million (6.8%) and its adjusted EBITDA by \$17.9 million (3.9%) in the second quarter of 2021.
- Videotron significantly increased its revenues from wireline equipment (\$28.1 million or 127.1%), mobile services and equipment (\$26.3 million or 12.4%) and Internet access (\$25.7 million or 9.3%) in the second quarter of 2021.
- There was an increase of 27,200 connections (1.8%) to the mobile telephony service and 5,300² subscriptions (0.3%) to the Internet access service in the second quarter of 2021.
- On July 29, 2021, Quebecor announced an investment of nearly \$830.0 million in the acquisition by Videotron of 294 blocks of spectrum in the 3500 MHz band across the country. More than half of the investment is concentrated in four Canadian provinces outside Québec: southern and eastern Ontario, Manitoba, Alberta and British Columbia.

¹ See « Non-IFRS Financial Measures »

² The number for the end of the first quarter of 2021 has been lowered by 2,500 customers to correct an irregularity discovered in the RGU growth compilation systems.

- On May 26, 2021, Videotron announced the upcoming launch of Vrai, a new Québec subscription platform that will meet the strong demand for unscripted lifestyle, documentary and entertainment content. Vrai will go live in 2021 with thousands of hours of all-French, on-demand content, including more than 40 first-run exclusive original Québec productions.
- On May 12, 2021, Videotron announced the roll-out of its 5G network in Québec City, following the successful launch in Montréal in December 2020. With its increased speed, expanded connectivity and minimal latency, 5G will open up a world of possibilities for Québec City customers.
- On April 15, 2021, the Canadian Radio-television and Telecommunications Commission (“CRTC”) announced that some telecommunications providers may be given access to the wireless networks of Canada’s major carriers in order to offer Canadians greater choice and more options at affordable prices. As a result, regional carriers that invest in network infrastructure and spectrum will be able to offer competitive services as mobile virtual network operators in regions where competition is limited.
- On April 1, 2021, Videotron announced the acquisition of Cablovision Warwick Inc. (“Cablovision Warwick”) and its network, which has been serving the municipalities of Warwick, Kingsey Falls and Saint-Félix-de-Kingsey in the Centre-du-Québec region for more than four decades. Cablovision Warwick’s customers will therefore have access to Videotron’s network and its line of products and services.

Media

- On July 16, 2021, TVA Group Inc. (“TVA Group”) announced that the studios of Canadian film and television industry leader MELS will be enlarged with the construction of MELS 4, with the support of the Québec government and the City of Montréal. The project will strengthen MELS’ position on the market for foreign blockbusters and series.

Investing and financing operations

- On June 17, 2021, Videotron issued \$750.0 million aggregate principal amount of 3.625% Senior Notes maturing on June 15, 2028, for net proceeds of \$743.2 million, net of financing costs of \$6.8 million. Videotron also issued US\$500.0 million aggregate principal amount of 3.625% Senior Notes maturing on June 15, 2029, for net proceeds of \$599.6 million, net of financing costs of \$5.8 million.
- On June 3, 2021, Quebecor Media issued a redemption notice for its 6.625% Senior Notes maturing on January 15, 2023, in the aggregate principal amount of \$500.0 million, at a redemption price of 107.934% of their principal amount. Videotron also issued a redemption notice for its 5.000% Senior Notes maturing on July 15, 2022, in the aggregate principal amount of US\$800.0 million, at a redemption price of 104.002% of their principal amount. The Senior Notes were redeemed in July 2021 and the related hedging contracts were unwound for a total cash consideration of \$1.38 billion.
- On April 1, 2021, Alithya Group Inc. (“Alithya”), a strategy and digital transformation leader, acquired the firm R3D Conseil inc (“R3D Conseil”), of which Quebecor Media was one of the main shareholders. As a result of this transaction, Quebecor Media now holds 11.9% of Alithya’s share capital and 6.7% of voting rights related to Alithya’s issued and outstanding shares. The corresponding \$19.6 million gain on disposal was accounted for in the second quarter of 2021. This transaction also includes purchase commitments from Quebecor Media for Alithya’s services totalling approximately \$360.0 million as part of a 10-year commercial agreement.

Senior management

- On June 4, 2021, Jean-François Pruneau resigned as President and Chief Executive Officer of Videotron to pursue personal investment projects. Pierre Karl Péladeau, President and Chief Executive Officer of Quebecor Media, took over as President of Videotron.
- France Lauzière, President and Chief Executive Officer of TVA Group and Chief Content Officer of Quebecor Content, has taken time off from her duties for a period of up to six months, starting April 14, 2021, for family reasons. During her absence, Pierre Karl Péladeau, President and Chief Executive Officer of Quebecor, is assuming her duties at TVA Group and Quebecor Content on an acting basis.
- As Marc M. Tremblay, Chief Operating Officer and Chief Legal Officer of the Corporation, had previously advised the Corporation that he wished to plan his retirement at a date to be determined, and as the Corporation wanted him to remain until at least March 31, 2022, it has reached an agreement providing for Mr. Tremblay to remain in his position until at least that date, while gradually reducing his responsibilities starting August 1, 2021.

ANALYSIS OF CONSOLIDATED RESULTS OF OPERATIONS AND CASH FLOWS

2021/2020 second quarter comparison

Revenues: \$1.13 billion, a \$127.4 million (12.7%) increase.

- Revenues increased in Telecommunications (\$59.3 million or 6.8% of segment revenues), Media (\$65.5 million or 49.4%), and Sports and Entertainment (\$7.6 million or 29.3%).

Adjusted EBITDA: \$501.0 million, a \$25.1 million (5.3%) increase.

- Adjusted EBITDA increased in Telecommunications (\$17.9 million or 3.9% of segment adjusted EBITDA), Media (\$9.1 million), and Sports and Entertainment (\$0.3 million or 10.7%).
- The change in the fair value of Quebecor and Quebecor Media stock options and in the value of Quebecor stock-price-based share units resulted in a \$1.7 million favourable variance in the Corporation's stock-based compensation charge in the second quarter of 2021 compared with the same period of 2020.

Net income attributable to shareholders: \$119.3 million in the second quarter of 2021, compared with \$184.1 million in the same period of 2020, a decrease of \$64.8 million.

- The main unfavourable variances were:
 - o \$80.9 million unfavourable variance related to debt refinancing;
 - o \$32.5 million decrease in income from discontinued operations;
 - o \$16.4 million increase in financial expenses.
- The main favourable variances were:
 - o \$30.9 million favourable variance in the gain and charge for restructuring of operations and other items;
 - o \$25.1 million increase in adjusted EBITDA;
 - o \$11.8 million decrease in the income tax expense.

Cash flows from operations: \$338.5 million, a \$12.1 million (3.7%) increase due to the \$25.1 million increase in adjusted EBITDA, partially offset by a \$13.0 million increase in additions to property, plant and equipment and to intangible assets.

Cash flows provided by continuing operating activities: \$227.4 million, a \$167.9 million (-42.5%) decrease due primarily to the unfavourable net change in non-cash balances related to operating activities, partially offset by the increase in adjusted EBITDA.

Depreciation and amortization charge: \$196.7 million in the second quarter of 2021, a \$0.7 million increase.

Financial expenses: \$85.4 million in the second quarter of 2021, a \$16.4 million increase caused mainly by the impact of lower interest revenues from Quebecor under loan agreements and by higher average indebtedness, partially offset by the impact of lower average interest on long-term debt.

Loss on valuation and translation of financial instruments: \$0.5 million in the second quarter of 2021, stable compared to the same period of 2020.

Gain on restructuring of operations and other items: \$20.6 million in the second quarter of 2021, compared with a \$10.3 million charge in the same period of 2020, a \$30.9 million favourable variance.

- On April 1, 2021, Alithya acquired R3D Conseil, of which Quebecor was one of the main shareholders. The corresponding gain on disposal of \$19.6 million was recognized in the second quarter of 2021.
- A \$2.2 million charge was also recognized in the second quarter of 2021 in connection with cost-reduction measures in various segments of the Corporation (\$10.6 million in the second quarter of 2020). In addition, a \$3.2 million gain on other items was recognized in the second quarter of 2021 (\$0.3 million in the second quarter of 2020).

Loss on debt refinancing: \$80.9 million in the second quarter of 2021.

- On June 3, 2021, Quebecor Media issued a redemption notice for its 6.625% Senior Notes maturing on January 15, 2023, in the aggregate principal amount of \$500.0 million, at a redemption price of 107.934% of their principal amount. Videotron also issued a redemption notice for its 5.000% Senior Notes maturing on July 15, 2022, in the aggregate principal amount of US\$800.0 million, at a redemption price of 104.002% of their principal amount. As a result, an \$80.9 million net loss was recorded in the consolidated statement of income in the second quarter of 2021.

Income tax expense: \$37.6 million in the second quarter of 2021 (effective tax rate of 25.4%), compared with \$49.4 million in the same period of 2020 (effective tax rate of 24.7%), an \$11.8 million favourable variance caused mainly by the impact of the decrease in taxable income. The effective tax rate is calculated considering only taxable and deductible items.

2021/2020 year to date comparison

Revenues: \$2.22 billion, a \$163.0 million (7.9%) increase.

- Revenues increased in Telecommunications (\$98.6 million or 5.7% of segment revenues), Media (\$65.5 million or 21.3%), and Sports and Entertainment (\$4.0 million or 6.6%).

Adjusted EBITDA: \$955.0 million, a \$43.0 million (4.7%) increase.

- Adjusted EBITDA increased in Telecommunications (\$33.3 million or 3.7% of segment adjusted EBITDA), Media (\$6.3 million or 53.8%), and Sports and Entertainment (\$6.2 million).
- The change in the fair value of Quebecor and Quebecor Media stock options and in the value of Quebecor stock-price-based share units resulted in a \$2.2 million unfavourable variance in the Corporation's stock-based compensation charge in the first half of 2021 compared with the same period of 2020.

Net income attributable to shareholders: \$248.6 million in the first half of 2021, compared with \$301.2 million in the same period of 2020, a decrease of \$52.6 million.

- The main unfavourable variances were:
 - \$80.9 million unfavourable variance related to debt refinancing;
 - \$33.8 million decrease in income from discontinued operations;
 - \$21.7 million increase in financial expenses.
- The main favourable variances were:
 - \$43.0 million increase in adjusted EBITDA;
 - \$30.3 million favourable variance in the gain and charge for restructuring of operations and other items;
 - \$10.4 million decrease in the income tax expense.

Cash flows from operations: \$647.6 million, a \$26.7 million (4.3%) increase due to the \$43.0 million increase in adjusted EBITDA, partially offset by a \$16.3 million increase in additions to property, plant and equipment and to intangible assets.

Cash flows provided by continuing operating activities: \$492.8 million, a \$246.6 million decrease due primarily to the unfavourable net change in non-cash balances related to operating activities, partially offset by the increase in adjusted EBITDA.

Depreciation and amortization charge: \$392.3 million in the first half of 2021, a \$2.0 million decrease.

Financial expenses: \$166.4 million, a \$21.7 million increase caused mainly by the impact of lower interest revenues from Quebecor under loan agreements and higher average indebtedness. Decreases in financial expenses were due primarily to a favourable variance in the gain or loss on foreign currency translation of short-term monetary items and to a lower average interest rate on long-term debt.

Loss on valuation and translation of financial instruments: \$0.6 million in the first half of 2021 compared with a \$0.3 million gain in the same period of 2020.

Gain on restructuring of operations and other items: \$16.1 million in the first half of 2021, compared with a \$14.2 million charge in the same period of 2020, a \$30.3 million favourable variance.

- On April 1, 2021, Alithya acquired R3D Conseil, of which Quebecor was one of the main shareholders. The corresponding gain on disposal of \$19.6 million was recognized in the first half of 2021.
- A \$5.4 million charge was also recognized in the first half of 2021 in connection with cost-reduction measures in various segments of the Corporation (\$14.4 million in the first half of 2020). In addition, a \$2.7 million gain on other items was recognized in the first half of 2021 (\$0.2 million in the first half of 2020). A \$0.8 million charge for impairment of assets was recognized in connection with various restructuring initiatives in the first half of 2021.

Loss on debt refinancing: \$80.9 million in the first half of 2021, due to the same factors as those noted above under “2021/2020 second quarter comparison.”

Income tax expense: \$82.4 million in the first half of 2021 (effective tax rate of 25.7%), compared with \$92.8 million in the same period of 2020 (effective tax rate of 25.8%), a \$10.4 million favourable variance caused mainly by the impact of the decrease in taxable income. The effective tax rate is calculated considering only taxable and deductible items.

SEGMENTED ANALYSIS

Telecommunications

Second quarter 2021 operating results

Revenues: \$928.4 million in the second quarter of 2021, a \$59.3 million (6.8%) increase.

- Revenues from mobile telephony services increased \$15.1 million (9.5%) to \$174.8 million, due primarily to an increase in the number of subscriber connections and higher average per-connection revenue for each service.
- Revenues from Internet access services increased \$25.7 million (9.3%) to \$301.8 million, due mainly to an increase in average per-subscriber revenues and subscriber base growth.
- Revenues from television services decreased \$16.5 million (-7.2%) to \$211.3 million, due mainly to a decrease in average per-subscriber revenues and a decrease in the subscriber base.
- Revenues from wireline telephony services decreased \$6.2 million (-7.1%) to \$80.7 million, mainly because of the impact of the net decrease in subscriber connections, partially offset by higher average per-connection revenues.
- Revenues from mobile equipment sales to customers increased \$11.2 million (21.6%) to \$63.0 million, mainly because of the increase in the number of mobile devices sold, combined with price increases.
- Revenues from wireline equipment sales to customers increased \$28.1 million to \$50.2 million, mainly because of the increase in equipment sales related to the Helix platform, combined with price increases.
- Other revenues increased \$1.9 million (4.3%) to \$46.6 million.

ABPU: Videotron's total ABPU was \$50.63 in the second quarter of 2021, compared with \$49.62 in the same period of 2020, a \$1.01 (2.0%) increase. Mobile ABPU was \$50.30 in the second quarter of 2021, compared with \$50.32 in the same period of 2020, a \$0.02 decrease.

Customer statistics

RGUs – The total number of RGUs was 6,121,000 at June 30, 2021, a decrease of 20,200¹ from the end of the first quarter of 2021 (compared with an increase of 15,000 in the same period of 2020), and a 12-month increase of 20,800 (0.3%) (Table 2).

Mobile telephony – The number of subscriber connections to mobile telephony services stood at 1,530,400 at June 30, 2021, an increase of 27,200 (1.8%) from the end of the first quarter of 2021 (compared with an increase of 35,100 in the same period of 2020), and a 12-month increase of 125,500 (8.9%) (Table 2).

Internet access – The number of subscribers to Internet access services stood at 1,810,200 at June 30, 2021, an increase of 5,300¹ (0.3%) from the end of the first quarter of 2021 (compared with an increase of 15,900 in the same period of 2020), and a 12-month increase of 60,900 (3.5%) (Table 2). As of June 30, 2021, Videotron's Internet access services had a household and business penetration rate (number of subscribers as a proportion of the total 3,020,900 homes and businesses passed by Videotron's network as of June 30, 2021, up from 2,970,900 one year earlier) of 59.9% compared with 58.9% a year earlier.

Television – The number of subscribers to television services stood at 1,441,400 at June 30, 2021, a decrease of 16,100¹ (-1.1%) from the end of the first quarter of 2021 (compared with a decrease of 14,800 in the same period of 2020), and a 12-month decrease of 55,900 (-3.7%) (Table 2). At June 30, 2021, television services had a household and business penetration rate of 47.7% versus 50.4% a year earlier.

Wireline telephony – The number of subscriber connections to wireline telephony services stood at 872,400 at June 30, 2021, a decrease of 25,300 (-2.8%) from the end of the first quarter of 2021 (compared with a decrease of 21,700 in the same period of 2020), and a 12-month decrease of 104,100 (-10.7%) (Table 2). As of June 30, 2021, wireline telephony services had a household and business penetration rate of 28.9% versus 32.9% a year earlier.

Club illico – The number of subscribers to the Club illico over-the-top video service ("Club illico") stood at 466,600 at June 30, 2021, a decrease of 11,300 (-2.4%) from the end of the first quarter of 2021 (compared with an increase of 500 in the same period of 2020), and a 12-month decrease of 5,600 (-1.2%) (Table 2).

¹ The numbers of RGUs for the end of the first quarter of 2021 have been lowered by 4,100 customers (2,500 to internet access services and 1,600 to television services) to correct an irregularity discovered in the RGU growth compilation systems.

Table 2
Telecommunications segment quarter-end RGUs for the last eight quarters
(in thousands of units)

	June 2021	Mar. 2021	Dec. 2020	Sept. 2020	June 2020	Mar. 2020	Dec. 2019	Sept. 2019
Mobile telephony	1,530.4	1,503.2	1,481.1	1,452.6	1,404.9	1,369.8	1,330.5	1,288.7
Internet ¹	1,810.2	1,804.9	1,796.8	1,769.8	1,749.3	1,733.4	1,727.3	1,724.3
Television ¹	1,441.4	1,457.5	1,475.6	1,481.8	1,497.3	1,512.1	1,531.8	1,545.2
Wireline telephony	872.4	897.7	924.7	947.8	976.5	998.2	1,027.3	1,052.7
Club illico	466.6	477.9	469.7	452.9	472.2	471.7	459.3	443.5
Total¹	6,121.0	6,141.2	6,147.9	6,104.9	6,100.2	6,085.2	6,076.2	6,054.4

¹ The numbers of RGUs for the end of the first quarter of 2021 have been lowered by 4,100 customers (2,500 to Internet access services and 1,600 to television services) to correct an irregularity discovered in the RGU growth compilation systems.

Adjusted EBITDA: \$481.5 million, a \$17.9 million (3.9%) increase due primarily to:

- impact of the revenue increase, net of the cost of equipment sold.

Partially offset by:

- higher operating expenses, including advertising, customer service and technical quality, IT and engineering expenses.

Cost/revenue ratio: Employee costs and purchases of goods and services for all Telecommunications segment operations, expressed as a percentage of revenues, were 48.1% in the second quarter of 2021 compared with 46.7% in the same period of 2020, mainly as a result of increases in some operating expenses.

Cash flows from operations: \$330.1 million in the second quarter of 2021, compared with \$322.8 million in the same period of 2020 (Table 9). The \$7.3 million increase was due to the \$17.9 million increase in adjusted EBITDA and a \$9.4 million decrease in additions to intangible assets, including decreased investment in IT systems, partially offset by a \$20.0 million increase in additions to property, plant and equipment, including increased investment in the LTE-A network.

Year to date operating results

Revenues: \$1.84 billion, a \$98.6 million (5.7%) increase, essentially due to the same factors as those noted above in the discussion of second quarter 2021 results.

- Revenues from mobile telephony services increased \$25.4 million (7.9%) to \$345.3 million.
- Revenues from Internet access services increased \$44.8 million (8.1%) to \$598.4 million.
- Revenues from television services decreased \$36.4 million (-7.9%) to \$424.5 million.
- Revenues from wireline telephony services decreased \$8.3 million (-4.9%) to \$161.4 million.
- Revenues from mobile equipment sales to customers increased \$23.9 million (24.0%) to \$123.5 million.
- Revenues from wireline equipment sales to customers increased \$46.5 million (92.3%) to \$96.9 million.
- Other revenues increased \$2.7 million (3.0%) to \$92.4 million.

ABPU: Videotron's total ABPU was \$50.31 in the first half of 2021 compared with \$49.76 in the same period of 2020, a \$0.55 (1.1%) increase. Mobile ABPU was \$50.12 in the first half of 2021, compared with \$50.95 in the same period of 2020, an \$0.83 (-1.6%) decrease due in part to a decrease in overage and roaming revenues due to the COVID-19 public-health crisis and the popularity of "Bring Your Own Device" plans.

Customer statistics

RGUs – 26,900 (-0.4%) unit decrease in the first half of 2021 compared with an increase of 24,000 in the same period of 2020.

Mobile telephony – 49,300 (3.3%) subscriber-connection increase in the first half of 2021 compared with an increase of 74,400 in the same period of 2020.

Internet access – 13,400 (0.7%) subscriber increase in the first half of 2021 compared with an increase of 22,000 in the same period of 2020.

Television – 34,200 (-2.3%) decrease in the customer base in the first half of 2021 compared with a decrease of 34,500 in the same period of 2020.

Wireline telephony – 52,300 (-5.7%) subscriber-connection decrease in the first half of 2021 compared with a decrease of 50,800 in the same period of 2020.

Club illico – 3,100 (-0.7%) subscriber decrease in the first half of 2021 compared with an increase of 12,900 in the same period of 2020.

Adjusted EBITDA: \$932.4 million, a \$33.3 million (3.7%) increase due primarily to:

- impact of the revenue increase, net of the cost of equipment sold.

Partially offset by:

- higher operating expenses, including advertising, customer service and technical quality, IT and engineering expenses.

Cost/revenue ratio: Employee costs and purchases of goods and services for all Telecommunications segment operations, expressed as a percentage of revenues, were 49.4% in the first half of 2021 compared with 48.4% in the same period of 2020, mainly as a result of increases in some operating expenses.

Cash flows from operations: \$643.0 million in the first half of 2021 compared with \$625.3 million in the same period of 2020 (Table 9). The \$17.7 million increase was due to the \$33.3 million increase in adjusted EBITDA and a \$14.9 million decrease in additions to intangible assets, including decreased investment in IT systems, partially offset by a \$30.5 million increase in additions to property, plant and equipment, including increased investment in the LTE-A network.

Media

Second quarter 2021 operating results

Revenues: \$198.2 million in the second quarter of 2021, a \$65.5 million (49.4%) increase.

- Advertising revenues increased by \$44.3 million (81.9%), mainly because of higher advertising revenues at TVA Network and the specialty channels, combined with higher revenues at the newspapers and Quebecor Out of Home.
- Other revenues increased by \$18.3 million (59.6%), mainly because of higher revenues from film production and audiovisual services, higher revenues from production and distribution, and increased volume at Qolab Communications Inc. ("Qolab Communications").
- Subscription revenues increased by \$2.9 million (6.1%), mainly because of higher subscription revenues at the magazines, newspapers and specialty channels.

Adjusted EBITDA: \$16.7 million in the second quarter of 2021, a \$9.1 million increase due primarily to:

- impact of the revenue increase.

Partially offset by:

- higher broadcast content costs, due primarily to the resumption of the National Hockey League's activities in 2021 and of television activities in general;
- higher labour costs, essentially as a result of the favourable impact in the second quarter of 2020 of government measures introduced to deal with the COVID-19 pandemic.

Cost/revenue ratio: Employee costs and purchases of goods and services for all Media segment operations, expressed as a percentage of revenues, were 91.6% in the second quarter of 2021 compared with 94.3% in the same period of 2020, mainly due to the fixed component of costs, which does not fluctuate in proportion to revenue growth.

Cash flows from operations: \$7.1 million in the second quarter of 2021 compared with nil in the same period of 2020 (Table 9). The \$7.1 million favourable variance was due to the \$9.1 million increase in adjusted EBITDA, partially offset by a \$2.0 million increase in additions to property, plant and equipment and to intangible assets.

Year to date operating results

Revenues: \$373.0 million in the first half of 2021, a \$65.5 million (21.3%) increase.

- Advertising revenues increased by \$42.6 million (32.3%), mainly because of higher advertising revenues at TVA Network and the specialty channels, combined with higher revenues at Quebecor Out of Home and higher newspaper advertising revenues.
- Other revenues increased by \$22.4 million (29.5%), mainly because of higher revenues from film production and audiovisual services, and increased volume at Qolab Communications.
- Subscription revenues increased by \$0.5 million (0.5%).

Adjusted EBITDA: \$18.0 million in the first half of 2021, a \$6.3 million (53.8%) increase due essentially to the same factors as those noted above in the discussion of second quarter 2021 results.

Cost/revenue ratio: Employee costs and purchases of goods and services for the Media segment's operations, expressed as a percentage of revenues, were 95.2% in the first half of 2021 compared with 96.2% in the same period of 2020.

Cash flows from operations: \$2.7 million in the first half of 2021 compared with negative \$3.6 million in the same period of 2020 (Table 9). The \$6.3 million increase was essentially due to the \$6.3 million increase in adjusted EBITDA.

Sports and Entertainment

Second quarter 2021 operating results

Revenues: \$33.5 million in the second quarter of 2021, a \$7.6 million (29.3%) increase due primarily to higher revenues from book distribution and publishing, and from hockey, partially offset by lower revenues from music, essentially because of the discontinuation of physical distribution operations.

Adjusted EBITDA: \$3.1 million in the second quarter of 2021, a \$0.3 million (10.7%) increase due primarily to the impact of the revenue increase, partially offset by the increase in labour costs due in part to the favourable impact in the second quarter of 2020 of government measures introduced to deal with the COVID-19 pandemic.

Cash flows from operations: \$2.5 million in the second quarter of 2021 compared with \$2.1 million in the same period of 2020 (Table 9). The \$0.4 million favourable variance is mainly due to the \$0.3 million favourable variance in adjusted EBITDA.

Year to date operating results

Revenues: \$64.7 million in the first half of 2021, a \$4.0 million (6.6%) increase due primarily to higher revenues from book distribution and publishing, partially offset by a decrease in revenues from music, mainly because of the discontinuation of physical distribution operations.

Adjusted EBITDA: \$5.2 million in the first half of 2021, a \$6.2 million favourable variance due primarily to the impact of the revenue increase, combined with a decrease in some operating expenses.

Cash flows from operations: \$3.6 million in the first half of 2021 compared with negative \$2.6 million in the same period of 2020 (Table 9). The \$6.2 million favourable variance was due to the \$6.2 million increase in adjusted EBITDA.

CASH FLOWS AND FINANCIAL POSITION

This section provides an analysis of sources and uses of cash flows, as well as a financial position analysis as of the balance sheet date.

Operating activities

Second quarter 2021

Cash flows provided by continuing operating activities: \$227.4 million in the second quarter of 2021 compared with \$395.3 million in the same period of 2020.

The \$167.9 million decrease was mainly due to:

- \$185.1 million unfavourable net change in non-cash balances related to operating activities, due primarily to unfavourable variances in accounts payable, income tax payable, accounts receivable and inventory;
- \$16.2 million increase in the cash portion of financial expenses;
- \$5.2 million increase in current income taxes.

Partially offset by:

- \$25.1 million increase in adjusted EBITDA;
- \$11.7 million favourable variance in the cash portion of restructuring of operations and other items.

Year to date

Cash flows provided by continuing operating activities: \$492.8 million in the first half of 2021 compared with \$739.4 million in the same period of 2020.

The \$246.6 million decrease was mainly due to:

- \$272.0 million unfavourable net change in non-cash balances related to operating activities, due primarily to unfavourable variances in income tax payable, inventory and broadcasting rights, and accounts receivable;
- \$21.3 million increase in the cash portion of financial expenses;
- \$7.5 million increase in current income taxes.

Partially offset by:

- \$43.0 million increase in adjusted EBITDA;
- \$12.3 million favourable variance in the cash portion of restructuring of operations and other items.

The unfavourable net change in income tax payable and in other non-cash items related to operating activities had an unfavourable impact on cash flows provided by continuing operating activities in the first half of 2021 compared with the same period of 2020, while the increased profitability of all of the Corporation's segments had a favourable impact.

Working capital: \$577.4 million at June 30, 2021 compared with negative \$84.6 million at December 31, 2020. The \$662.0 million favourable variance was due primarily to an increase in cash and cash equivalents related to the issuance by Videotron of Senior Notes and recognition of the short-term receivable portion of derivative financial instruments, as well as favourable variances in accounts receivable and inventory, partially offset by an increase in the short-term portion of long-term debt and in accounts payable.

Investing activities

Second quarter 2021

Cash flows used for additions to property, plant and equipment: \$104.7 million in the second quarter of 2021 compared with \$106.6 million in the same period of 2020. The \$1.9 million decrease mainly reflects a \$23.2 million favourable net change in current non-cash items, partially offset by increased investment in the LTE-A network in the Telecommunications segment.

Cash flows used for additions to intangible assets: \$50.4 million in the second quarter of 2021 compared with \$48.0 million in the same period of 2020. The \$2.4 million increase was mainly due to a \$10.7 million unfavourable net change in current non-cash items, partially offset by decreased investment in IT systems, mainly in the Telecommunications segment.

Proceeds from disposal of assets: \$3.0 million in the second quarter of 2021 compared with \$0.7 million in the same period of 2020.

Business acquisitions: \$6.7 million in the second quarter of 2021 compared with \$10.8 million in the same period of 2020.

Loans to the parent corporation: \$158.0 million in the second quarter of 2020.

- During the second quarter of 2020, Quebecor made drawdowns of \$95.0 million on its September 13, 2019 loan agreement and a drawdown of \$63.0 million on the June 19, 2020 loan agreement with Quebecor Media.

Year to date

Cash flows used for additions to property, plant and equipment: \$216.3 million in the first half of 2021 compared with \$186.5 million in the same period of 2020. The \$29.8 million increase mainly reflects increased investment in the LTE-A network in the Telecommunications segment.

Cash flows used for additions to intangible assets: \$109.2 million in the first half of 2021 compared with \$150.8 million in the same period of 2020. The \$41.6 million reduction was mainly due to a \$26.8 million favourable net change in current non-cash items, combined with decreased investment in IT systems, mainly in the Telecommunications segment.

Proceeds from disposal of assets: \$3.1 million in the first half of 2021 compared with \$2.2 million in the same period of 2020.

Business acquisitions: \$21.8 million in the first half of 2021 compared with \$10.8 million in the same period of 2020.

Loans to the parent corporation: \$186.0 million in the first half of 2020.

- During the first half of 2020, Quebecor made drawdowns of \$123.0 million on its September 13, 2019 loan agreement and a drawdown of \$63.0 million on the June 19, 2020 loan agreement with Quebecor Media.

Free cash flows from continuing operating activities

Second quarter 2021

Free cash flows from continuing operating activities: \$75.3 million in the second quarter of 2021 compared with \$241.4 million in the same period of 2020 (Table 10). The \$166.1 million decrease was essentially due to the \$167.9 million decrease in cash flows provided by continuing operating activities.

Year to date

Free cash flows from continuing operating activities: \$170.4 million in the first half of 2021 compared with \$404.3 million in the same period of 2020 (Table 10).

The \$233.9 million decrease was mainly due to:

- \$246.6 million decrease in cash flows provided by continuing operating activities;
- \$29.8 million increase in cash flows used for additions to property, plant and equipment.

Partially offset by:

- \$41.6 million decrease in cash used for additions to intangible assets.

Financing activities

Consolidated debt (long-term debt plus bank indebtedness): \$1.92 billion increase in the first half of 2021; \$107.8 million net unfavourable variance in assets and liabilities related to derivative financial instruments.

- Debt increases in the first half of 2021 essentially consisted of:
 - issuance on January 22, 2021 by Videotron of \$650.0 million aggregate principal amount of 3.125% Senior Notes maturing on January 15, 2031 for net proceeds of \$644.0 million, net of financing costs of \$6.0 million;
 - issuance on June 17, 2021 by Videotron of \$750.0 million aggregate principal amount of 3.625% Senior Notes maturing on June 15, 2028, for net proceeds of \$743.2 million, net of financing costs of \$6.8 million. Videotron also issued US\$500.0 million aggregate principal amount of 3.625% Senior Notes maturing on June 15, 2029, for net proceeds of \$599.6 million, net of financing costs of \$5.8 million;
 - \$22.8 million increase in drawings on TVA Group's secured revolving credit facility.
- Debt reductions in the first half of 2021 essentially consisted of:
 - \$99.5 million favourable impact of exchange rate fluctuations. The consolidated debt reduction attributable to this item was offset by the decrease in the asset (or increase in the liability) related to derivative financial instruments.
- Assets and liabilities related to derivative financial instruments totalled a net asset of \$489.3 million at June 30, 2021 compared with \$597.1 million at December 31, 2020. The \$107.8 million net unfavourable variance was mainly due to the unfavourable impact of exchange rate fluctuations on the value of derivative financial instruments.
- On June 3, 2021, Quebecor Media issued a redemption notice for its 6.625% Senior Notes maturing on January 15, 2023, in the aggregate principal amount of \$500.0 million, at a redemption price of 107.934% of their principal amount. Videotron also issued a redemption notice for its 5.000% Senior Notes maturing on July 15, 2022, in the aggregate principal amount of US\$800.0 million, at a redemption price of 104.002% of their principal amount. The Senior Notes were redeemed in July 2021 and the related hedging contracts were unwound for a total cash consideration of \$1.38 billion.
- On February 11, 2021, TVA Group amended its \$75.0 million secured revolving credit facility to extend its term from February 2021 to February 2022 and amend certain terms and conditions.

Financial Position

Net available liquidity: \$2.42 billion at June 30, 2021 for Quebecor Media and its wholly owned subsidiaries, pro forma the redemption on July 5, 2021 by Quebecor Media of 6.625% Senior Notes in the aggregate principal amount of \$500.0 million, and the redemption on July 6, 2021 by Videotron of 5.000% Senior Notes in the aggregate principal amount of US\$800.0 million, consisting of \$1.80 billion in available unused revolving credit facilities and \$617.3 million in cash and cash equivalents.

Consolidated debt (long-term debt plus bank indebtedness): \$7.65 billion at June 30, 2021, a \$1.92 billion increase compared with December 31, 2020; \$107.8 million net unfavourable variance in assets and liabilities related to derivative financial instruments (see "Financing activities" above).

- Consolidated debt essentially consisted of Videotron's \$6.05 billion debt (\$4.11 billion at December 31, 2020); TVA Group's \$55.5 million debt (\$28.8 million at December 31, 2020); and Quebecor Media's \$1.54 billion debt (\$1.59 billion at December 31, 2020).

As of June 30, 2021, minimum principal payments on long-term debt in the coming years were as follows:

Table 3
Minimum principal payments on Quebecor Media's long-term debt
12-month periods ended June 30
(in millions of Canadian dollars)

2022	\$	1,541.8
2023		1,044.8
2024		743.9
2025		400.0
2026		375.0
2027 and thereafter		3,563.8
Total	\$	7,669.3

From time to time, Quebecor Media may (but is under no obligation to) seek to retire or purchase its outstanding Senior Notes, in open market purchases, privately negotiated transactions, or otherwise. Such repurchases, if any, will depend on its liquidity position and requirements, prevailing market conditions, contractual restrictions and other factors. The amounts involved may be material.

The weighted average term of Quebecor Media's consolidated debt was approximately 5.8 years at June 30, 2021, pro forma the redemption on July 5, 2021 by Quebecor Media of 6.625% Senior Notes in the aggregate principal amount of \$500.0 million, and the redemption on July 6, 2021 by Videotron of 5.000% Senior Notes in the aggregate principal amount of US\$800.0 million (4.3 years at December 31, 2020). After taking into account hedging instruments, debt consisted of approximately 96.2% fixed-rate debt (96.1% at December 31, 2020) and 3.8% floating-rate debt (3.9% at December 31, 2020), pro forma the redemptions of Senior Notes on July 5 and 6, 2021.

The Corporation's management believes that cash flows and available sources of financing should be sufficient to cover committed cash requirements for capital investments, working capital, interest payments, income tax payments, debt and lease repayments, pension plan contributions, share repurchases and dividends or distributions to shareholders in the future. The Corporation has access to cash flows generated by its subsidiaries through dividends (or distributions) and cash advances paid by its wholly owned subsidiaries. The Corporation believes it will be able to meet future debt maturities, which are staggered over the coming years.

Pursuant to its financing agreements, the Corporation is required to maintain certain financial ratios. At June 30, 2021, the Corporation was in compliance with all required financial ratios.

Dividends declared and paid

- On April 6, 2021, the Board of Directors of Quebecor Media declared a dividend in the amount of \$70.0 million, which was paid to shareholders the same day.
- On June 22, 2021, the Board of Directors of Quebecor Media declared a dividend in the amount of \$100.0 million, which was paid to shareholders the same day.

Participation in 3500 MHz spectrum auction

On July 29, 2021, Quebecor announced an investment of nearly \$830.0 million in the acquisition by Videotron of 294 blocks of spectrum in the 3500 MHz band across the country. More than half of the investment is concentrated in four Canadian provinces outside Québec: southern and eastern Ontario, Manitoba, Alberta and British Columbia. Now that it holds 175 blocks of spectrum (for an average depth of 32 MHz) in the 3500 MHz band in four Canadian provinces outside Québec, Quebecor plans to roll out its mobile telephone service in some urban and rural areas in the rest of Canada.

Analysis of consolidated balance sheet

Table 4
Consolidated balance sheet of Quebecor Media
Analysis of main differences between June 30, 2021 and December 31, 2020
(in millions of Canadian dollars)

	June 30, 2021 ¹	Dec. 31, 2020	Difference	Main reasons for difference
Assets				
Cash and cash equivalents	\$ 2,000.0	\$ 137.3	\$ 1,862.7	Cash flows generated by financing activities
Accounts receivable	653.5	563.4	90.1	Current portion of government credits receivable for major capital projects
Inventories	283.8	250.7	33.1	Impact of current variances in activity
Property, plant and equipment	3,098.5	3,153.0	(54.5)	Depreciation for the period less additions to property, plant and equipment
Intangible assets	1,482.5	1,466.7	15.8	Additions to intangible assets and business acquisitions less amortization for the period
Derivative financial instruments ²	489.3	597.1	(107.8)	See "Financing activities"
Other assets	457.1	432.1	25.0	Impact of current variances in operating and investing activities, including variances in current portion of government credits receivable for major capital projects
Liabilities				
Accounts payable, accrued charges and provisions	\$ 905.9	\$ 867.4	\$ 38.5	Impact of current variances in activity
Income taxes ³	26.4	66.0	(39.6)	Current disbursements less current income taxes for the period
Long-term debt, including short-term portion and bank indebtedness	7,646.0	5,729.3	1,916.7	See "Financing activities"
Other liabilities	264.7	392.7	(128.0)	Gain on remeasurement of defined benefit plans less an increase related to a revaluation of an asset decommissioning obligation

¹ The "restricted cash" and "deferred subsidies" line items are combined for purposes of the analysis.

² Current and long-term assets less long-term liabilities.

³ Current liabilities less current assets.

ADDITIONAL INFORMATION

Contractual obligations

At June 30, 2021, material contractual obligations of operating activities included: capital repayment and interest payments on long-term debt and lease liabilities; capital asset purchases and other commitments; and obligations related to derivative financial instruments, less estimated future receipts on derivative financial instruments. Table 5 below shows a summary of these contractual obligations.

Table 5
Contractual obligations of Quebecor Media as of June 30, 2021
(in millions of Canadian dollars)

	Total	Under 1 year	1-3 years	3-5 years	5 years or more
Long-term debt ¹	\$ 7,669.3	\$ 1,541.8	\$ 1,788.7	\$ 775.0	\$ 3,563.8
Interest payments on long-term debt ²	1,492.4	243.7	486.3	359.3	403.1
Lease liabilities	211.3	38.8	67.1	39.4	66.0
Interest payments on lease liabilities	46.8	7.6	11.2	7.4	20.6
Additions to property, plant and equipment and other commitments	1,581.1	383.1	453.3	330.5	414.2
Derivative financial instruments ³	(439.3)	(190.8)	(294.6)	-	46.1
Total contractual obligations	\$ 10,561.6	\$ 2,024.2	\$ 2,512.0	\$ 1,511.6	\$ 4,513.8

¹ The carrying value of long-term debt excludes changes in the fair value of long-term debt related to hedged interest rate risk and financing costs.

² Estimated interest payable on long-term debt, based on interest rates, hedging of interest rates and hedging of foreign exchange rates as of June 30, 2021.

³ Estimated future receipts, net of future disbursements, related to foreign exchange hedging of the principal of U.S.-dollar-denominated debt using derivative financial instruments.

Related party transactions

The following describes transactions in which the Corporation and its directors, executive officers and affiliates are involved. The Corporation believes that each of the transactions described below was on terms no less favourable to Quebecor Media than could have been obtained from independent third parties.

Operating transactions

During the second quarter of 2021, the Corporation made sales to affiliated companies in the amount of \$1.5 million (\$0.6 million in the same period of 2020) and recorded no interest revenue on loans (\$10.8 million in the same period of 2020) to the parent corporation. The Corporation also made no purchases from affiliated companies in the second quarter of 2021 (\$3.5 million in the same period of 2020), which are included in "Purchase of goods and services," and recorded \$0.5 million in interest expense on leases with the parent corporation (\$0.6 million in the same period of 2020). These transactions were accounted for at the consideration agreed between the parties.

During the first six months of 2021, the Corporation made sales to affiliated companies in the amount of \$2.7 million (\$1.7 million in the same period of 2020) and recorded no interest revenue on loans (\$20.6 million in the same period of 2020) to the parent corporation. The Corporation also made purchases from affiliated companies in the amount of \$3.9 million (\$5.6 million in the same period of 2020), which are included in "Purchase of goods and services," and recorded \$1.0 million in interest expense on leases with the parent corporation (\$1.1 million in the same period of 2020). These transactions were accounted for at the consideration agreed between the parties.

As of June 30, 2021, the advance from the parent corporation amounted to \$38.5 million (\$16.9 million as of December 31, 2020) and the lease liability with the parent corporation amounted to \$28.4 million (\$29.8 million as of December 31, 2020).

Management arrangements

The parent corporation has entered into management arrangements with the Corporation. Under these management arrangements, the parent corporation and the Corporation provide management services to each other on a cost-reimbursement basis. The expenses subject to reimbursement include the salaries of the Corporation's executive officers, who also serve as executive officers of the parent corporation.

During the second quarter of 2021, the Corporation received an amount of \$0.6 million, which is included as a reduction in employee costs (\$0.6 million in the same period of 2020), and incurred management fees of \$0.5 million (\$0.5 million in the same period of 2020) with shareholders.

During the first six months of 2021, the Corporation received an amount of \$1.2 million, which is included as a reduction in employee costs (\$1.2 million in the same period of 2020), and incurred management fees of \$1.1 million (\$1.1 million in the same period of 2020) with shareholders.

Financial instruments

The Corporation uses a number of financial instruments, mainly cash and cash equivalents, accounts receivable, contract assets, long-term investments, bank indebtedness, trade payables, accrued liabilities, long-term debt, lease liabilities and derivative financial instruments.

In order to manage its foreign exchange and interest rate risks, the Corporation uses derivative financial instruments: (i) to set in CAN dollars future payments on debts denominated in U.S. dollars (interest and principal) and certain purchases of inventories and other capital expenditures denominated in a foreign currency; and (ii) to achieve a targeted balance of fixed- and floating-rate debts. The Corporation does not intend to settle its derivative financial instruments prior to their maturity as none of these instruments is held or issued for speculative purposes.

Certain cross-currency swaps entered into by the Corporation include an option that allows each party to unwind the transaction on a specific date at the then settlement amount.

The carrying value and fair value of long-term debt and derivative financial instruments as of June 30, 2021 and December 31, 2020 were as follows:

Table 6
Fair value of long-term debt and derivative financial instruments
(in millions of Canadian dollars)

Asset (liability)	June 30, 2021		December 31, 2020	
	Carrying value	Fair value	Carrying value	Fair value
Long-term debt¹	\$ (7,669.3)	\$ (7,983.2)	\$ (5,740.5)	\$ (6,169.2)
Derivative financial instruments				
Foreign exchange forward contracts	(4.8)	(4.8)	(8.0)	(8.0)
Cross-currency swaps	\$ 494.1	\$ 494.1	\$ 605.1	\$ 605.1

¹ The carrying value of long-term debt excludes the fair value of long-term debt related to hedged interest rate risk and financing costs.

The fair value of long-term debt is estimated based on quoted market prices when available or on valuation models. When the Corporation uses valuation models, the fair value is estimated based on discounted cash flows using period-end market yields or the market value of similar instruments with the same maturity.

The fair value of derivative financial instruments recognized in the consolidated balance sheets is estimated as per the Corporation's valuation models. These models project future cash flows and discount the future amounts to a present value using the contractual terms of the derivative financial instrument and factors observable in external market data, such as period-end swap rates and foreign exchange rates. An adjustment is also included to reflect non-performance risk, impacted by the financial and economic environment prevailing at the date of the valuation, in the recognized measure of the fair value of the derivative financial instruments by applying a credit default premium, estimated using a combination of observable and unobservable inputs in the market, to the net exposure of the counterparty or the Corporation.

Gains on valuation and translation of financial instruments for the second quarter and first half of 2021 and 2020 are summarized in Table 7.

Table 7
Loss (gain) on valuation and translation of financial instruments
(in millions of Canadian dollars)

	Three months ended June 30		Six months ended June 30	
	2021	2020	2021	2020
Loss (gain) on the ineffective portion of fair value hedges	\$ 0.4	\$ 0.4	\$ 0.5	(0.5)
Loss on the effective portion of cash flow hedges	0.1	0.1	0.1	0.2
	\$ 0.5	\$ 0.5	\$ 0.6	(0.3)

Losses on cash flow hedges in the amounts of \$1.6 million and \$4.2 million were recorded under "Other comprehensive income" in the second quarter and first half of 2021 respectively (\$19.0 million loss and \$43.9 million gain in the second quarter and first half of 2020 respectively).

Contingencies and legal disputes

Lawsuits have been brought by and against the Corporation in connection with disputes between the Corporation and a competitor. At this stage of the proceedings, management of the Corporation is of the opinion that the outcome is not expected to have a material adverse effect on the Corporation's results or on its financial position.

On August 15, 2019, the CRTC issued an order to finalize the rates, retroactively to March 31, 2016, at which the large cable and telephone companies provide aggregated wholesale access to their high-speed Internet networks. The interim rates in effect since 2016 had been invoiced to resellers and accounted for in the Corporation's consolidated financial statements on the basis of the effective date of March 31, 2016. The new proposed rates were substantially lower than the interim rates. On May 27, 2021, the CRTC restored, in a final decision, the interim rates that had been in effect since 2016. Accordingly, no adjustments are necessary to the consolidated financial statements.

Non-IFRS Financial Measures

The financial measures not standardized under IFRS that are used by the Corporation to assess its financial performance, such as adjusted EBITDA, cash flows from operations and free cash flows from continuing operating activities are not calculated in accordance with, or recognized by IFRS. The Corporation's method of calculating these non-IFRS financial measures may differ from the methods used by other companies and, as a result, the non-IFRS financial measures presented in this document may not be comparable to other similarly titled measures disclosed by other companies.

Adjusted EBITDA

In its analysis of operating results, the Corporation defines adjusted EBITDA, as reconciled to net income under IFRS, as net income before depreciation and amortization, financial expenses, (loss) gain on valuation and translation of financial instruments, restructuring of operations and other items, loss on debt refinancing, income tax, and income from discontinued operations. Adjusted EBITDA as defined above is not a measure of results that is consistent with IFRS. It is not intended to be regarded as an alternative to IFRS financial performance measures or to the statement of cash flows as a measure of liquidity. It should not be considered in isolation or as a substitute for measures of performance prepared in accordance with IFRS. The Corporation's parent company, Quebecor, uses adjusted EBITDA in order to assess the performance of its investment in Quebecor Media. The Corporation's management and Board of Directors use this measure in evaluating the Corporation's consolidated results as well as the results of the Corporation's operating segments. This measure eliminates the significant level of impairment and depreciation/amortization of tangible and intangible assets and is unaffected by the capital structure or investment activities of Quebecor Media and its business segments.

Adjusted EBITDA is also relevant because it is a component of the Corporation's annual incentive compensation programs. A limitation of this measure, however, is that it does not reflect the periodic costs of tangible and intangible assets used in generating revenues in the Corporation's segments. The Corporation also uses other measures that do reflect such costs, such as cash flows from operations and free cash flows from continuing operating activities. The Corporation's definition of adjusted EBITDA may not be the same as similarly titled measures reported by other companies.

Table 8 provides a reconciliation of adjusted EBITDA to net income as disclosed in Quebecor Media's condensed consolidated financial statements.

Table 8
Reconciliation of the adjusted EBITDA measure used in this report to the net income measure used in the condensed consolidated financial statements

(in millions of Canadian dollars)

	Three months ended June 30		Six months ended June 30	
	2021	2020	2021	2020
Adjusted EBITDA (negative adjusted EBITDA):				
Telecommunications	\$ 481.5	\$ 463.6	\$ 932.4	\$ 899.1
Media	16.7	7.6	18.0	11.7
Sports and Entertainment	3.1	2.8	5.2	(1.0)
Head Office	(0.3)	1.9	(0.6)	2.2
	501.0	475.9	955.0	912.0
Depreciation and amortization	(196.7)	(196.0)	(392.3)	(394.3)
Financial expenses	(85.4)	(69.0)	(166.4)	(144.7)
(Loss) gain on valuation and translation of financial instruments	(0.5)	(0.5)	(0.6)	0.3
Restructuring of operations and other items	20.6	(10.3)	16.1	(14.2)
Loss on debt refinancing	(80.9)	-	(80.9)	-
Income taxes	(37.6)	(49.4)	(82.4)	(92.8)
Income from discontinued operations	-	32.5	-	33.8
Net income	\$ 120.5	\$ 183.2	\$ 248.5	\$ 300.1

Cash flows from operations and free cash flows from continuing operating activities

Cash flows from operations

Cash flows from operations represents adjusted EBITDA, less additions to property, plant and equipment and to intangible assets (excluding licence acquisitions and renewals). Cash flows from operations represents funds available for interest and income tax payments, expenditures related to restructuring programs, business acquisitions, licence acquisitions and renewals, payment of dividends, repayment of long-term debt and lease liabilities, and share repurchases. Cash flows from operations is not a measure of liquidity that is consistent with IFRS. It is not intended to be regarded as an alternative to IFRS financial performance measures or to the statement of cash flows as a measure of liquidity. Cash flows from operations are used by the Corporation's management and Board of Directors to evaluate the cash flows generated by the operations of all of its segments, on a consolidated basis, in addition to the operating cash flows generated by each segment. Cash flows from operations are also relevant because they are a component of the Corporation's annual incentive compensation programs. The Corporation's definition of cash flows from operations may not be identical to similarly titled measures reported by other companies.

Free cash flows from continuing operating activities

Free cash flows from continuing operating activities represents cash flows provided by continuing operating activities calculated in accordance with IFRS, less cash flows used for additions to property, plant and equipment and to intangible assets (excluding expenditures related to licence acquisitions and renewals), plus proceeds from disposal of assets. The Corporation uses free cash flows from continuing operating activities as a measure of total liquidity generated on a consolidated basis. Free cash flows from continuing operating activities represents available funds for business acquisitions, licence acquisitions and renewals, payment of dividends, repayment of long-term debt and lease liabilities, and share repurchases. Free cash flows from continuing operating activities is not a measure of liquidity that is consistent with IFRS. It is not intended to be regarded as an alternative to IFRS financial performance measures or to the statement of cash flows as a measure of liquidity. The Corporation's definition of free cash flows from continuing operating activities may not be identical to similarly titled measures reported by other companies.

Tables 9 and 10 provide a reconciliation of cash flows from operations and free cash flows from continuing operating activities to cash flows provided by continuing operating activities reported in the condensed consolidated financial statements.

Table 9
Cash flows from operations
(in millions of Canadian dollars)

	Three months ended June 30		Six months ended June 30	
	2021	2020	2021	2020
Adjusted EBITDA (negative adjusted EBITDA)				
Telecommunications	\$ 481.5	\$ 463.6	\$ 932.4	\$ 899.1
Media	16.7	7.6	18.0	11.7
Sports and Entertainment	3.1	2.8	5.2	(1.0)
Head Office	(0.3)	1.9	(0.6)	2.2
	501.0	475.9	955.0	912.0
Minus				
Additions to property, plant and equipment: ¹				
Telecommunications	(113.6)	(93.6)	(213.0)	(182.5)
Media	(3.0)	(1.6)	(4.2)	(3.5)
Sports and Entertainment	–	–	(0.1)	(0.1)
Head Office	(0.2)	(0.3)	(0.2)	(0.3)
	(116.8)	(95.5)	(217.5)	(186.4)
Additions to intangible assets: ²				
Telecommunications	(37.8)	(47.2)	(76.4)	(91.3)
Media	(6.6)	(6.0)	(11.1)	(11.8)
Sports and Entertainment	(0.6)	(0.7)	(1.5)	(1.5)
Head Office	(0.7)	(0.1)	(0.9)	(0.1)
	(45.7)	(54.0)	(89.9)	(104.7)
Cash flows from operations				
Telecommunications	330.1	322.8	643.0	625.3
Media	7.1	–	2.7	(3.6)
Sports and Entertainment	2.5	2.1	3.6	(2.6)
Head Office	(1.2)	1.5	(1.7)	1.8
	\$ 338.5	\$ 326.4	\$ 647.6	\$ 620.9

¹ Reconciliation to cash flows used for additions to property, plant and equipment as per condensed consolidated financial statements:

	Three months ended June 30		Six months ended June 30	
	2021	2020	2021	2020
Additions to property, plant and equipment	\$ (116.8)	\$ (95.5)	\$ (217.5)	\$ (186.4)
Net variance in current non-cash items related to additions to property, plant and equipment (excluding government credits receivable for major capital projects)	12.1	(11.1)	1.2	(0.1)
Cash flows used for additions to property, plant and equipment	\$ (104.7)	\$ (106.6)	\$ (216.3)	\$ (186.5)

² Reconciliation to cash flows used for additions to intangible assets as per condensed consolidated financial statements:

	Three months ended June 30		Six months ended June 30	
	2021	2020	2021	2020
Additions to intangible assets	\$ (45.7)	\$ (54.0)	\$ (89.9)	\$ (104.7)
Net variance in current non-cash items related to additions to intangible assets (excluding government credits receivable for major capital projects)	(4.7)	6.0	(19.3)	(46.1)
Cash flows used for additions to intangible assets	\$ (50.4)	\$ (48.0)	\$ (109.2)	\$ (150.8)

Table 10**Free cash flows from continuing operating activities and cash flows provided by continuing operating activities reported in the condensed consolidated financial statements.**

(in millions of Canadian dollars)

	Three months ended June 30		Six months ended June 30	
	2021	2020	2021	2020
Cash flows from operations from Table 9	\$ 338.5	\$ 326.4	\$ 647.6	\$ 620.9
Plus (minus)				
Cash portion of financial expenses	(83.2)	(67.0)	(162.0)	(140.7)
Cash portion related to restructuring of operations and other items	1.1	(10.6)	(2.1)	(14.4)
Current income taxes	(64.5)	(59.3)	(127.8)	(120.3)
Other	2.7	(1.4)	2.4	2.6
Net change in non-cash balances related to operating activities	(126.7)	58.4	(169.6)	102.4
Net change in current non-cash items related to additions to property, plant and equipment (excluding government credits receivable for major capital projects)	12.1	(11.1)	1.2	(0.1)
Net change in current non-cash items related to additions to intangible assets (excluding government credits receivable for major capital projects)	(4.7)	6.0	(19.3)	(46.1)
Free cash flows from continuing operating activities	75.3	241.4	170.4	404.3
Plus (minus)				
Cash flows used for additions to property, plant and equipment	104.7	106.6	216.3	186.5
Cash flows used for additions to intangible assets	50.4	48.0	109.2	150.8
Proceeds from disposal of assets	(3.0)	(0.7)	(3.1)	(2.2)
Cash flows provided by continuing operating activities	\$ 227.4	\$ 395.3	\$ 492.8	\$ 739.4

Key performance indicators

Revenue-generating unit

The Corporation uses RGU, an industry metric, as a key performance indicator. An RGU represents, as the case may be, subscriptions to the Internet access, television and Club illico services, and subscriber connections to the mobile and wireline telephony services. RGU is not a measurement that is consistent with IFRS and the Corporation's definition and calculation of RGU may not be the same as identically titled measurements reported by other companies or published by public authorities.

Average billing per unit

The Corporation uses ABPU, an industry metric, as a key performance indicator. This indicator is used to measure monthly average subscription billing per RGU. ABPU is not a measurement that is consistent with IFRS and the Corporation's definition and calculation of ABPU may not be the same as identically titled measurements reported by other companies.

Mobile ABPU is calculated by dividing the average subscription billing for mobile telephony services by the average number of mobile RGUs during the applicable period, and then dividing the resulting amount by the number of months in the applicable period.

Total ABPU is calculated by dividing the combined average subscription billing for Internet access, television, Club illico, mobile and wireline telephony services by the total average number of RGUs from Internet access, television, mobile and wireline telephony services during the applicable period, and then dividing the resulting amount by the number of months in the applicable period.

Cautionary statement regarding forward-looking statements

This report contains forward-looking statements with respect to the Corporation's financial condition, results of operations, business, and certain of its plans and objectives. These forward-looking statements are made pursuant to the "Safe Harbor" provisions of the United States *Private Securities Litigation Reform Act of 1995*. These forward-looking statements are based on current expectations, estimates, forecasts and projections about the industries in which the Corporation operates, as well as beliefs and assumptions made by its management. Such statements include, in particular, statements about the Corporation's plans, prospects, financial position and business strategies. Words such as "may," "will," "expect," "continue," "intend," "estimate," "anticipate," "plan," "foresee," "believe," or "seek," or the negatives of those terms or variations of them or similar terminology, are intended to identify such forward-looking statements. Although the Corporation believes that the expectations reflected in these forward-looking statements are reasonable, these statements, by their nature, involve risks and uncertainties and are not guarantees of future performance. Such statements are also subject to assumptions concerning, among other things: the Corporation's anticipated business strategies; anticipated trends in its business; anticipated reorganizations of any of its segments or businesses, and any related restructuring provisions or impairment charges; and its ability to continue to control costs. The Corporation can give no assurance that these estimates and expectations will prove to have been correct. Actual outcomes and results may, and often do, differ from what is expressed, implied or projected in such forward-looking statements, and such differences may be material. Some important factors that could cause actual results to differ materially from those expressed in these forward-looking statements include, but are not limited to:

- Quebecor Media's ability to continue successfully developing its network and the facilities that support its mobile services;
- general economic, financial or market conditions and variations in the businesses of local, regional and national advertisers in Quebecor Media's newspapers, television outlets and other media properties;
- the intensity of competitive activity in the industries in which Quebecor Media operates;
- fragmentation of the media landscape;
- new technologies that might change consumer behaviour with respect to Quebecor Media's product suites;
- unanticipated higher capital spending required for developing Quebecor Media's network or to address the continued development of competitive alternative technologies, or the inability to obtain additional capital to continue the development of Quebecor Media's business;
- Quebecor Media's ability to implement its business and operating strategies successfully and to manage its growth and expansion;
- disruptions to the network through which Quebecor Media provides its television, Internet access, mobile and wireline telephony and Club illico services, and its ability to protect such services against piracy, unauthorized access and other security breaches;
- labour disputes or strikes;
- service interruptions resulting from equipment breakdown, network failure, the threat of natural disasters, epidemics, pandemics and other public health crisis, including the COVID-19 pandemic, and political instability in some countries;
- impact of emergency measures implemented by various levels of government;
- changes in Quebecor Media's ability to obtain services and equipment critical to its operations;
- changes in laws and regulations, or in their interpretations, which could result, among other things, in the loss (or reduction in value) of Quebecor Media's licences or markets, or in an increase in competition, compliance costs or capital expenditures;
- Quebecor Media's ability to successfully develop its Sports and Entertainment segment and other expanding lines of business in its other segments;
- Quebecor Media's substantial indebtedness, the tightening of credit markets, and the restrictions on its business imposed by the terms of its debt; and
- interest rate fluctuations that could affect a portion of Quebecor Media's interest payment requirements on long-term debt.

The Corporation cautions investors and others that the above list of cautionary statements is not exhaustive. These and other factors are discussed in further detail in the Annual Report on Form 20-F under "Item 3. Key Information – B. Risk Factors". Each of these forward-looking statements speaks only as of the date of this report. The Corporation disclaims any obligation to update these statements unless applicable securities laws require it to do so. The Corporation advises investors and others to consult any documents it may file with or furnish to the U.S. Securities and Exchange Commission.

Condensed consolidated financial statements of

QUEBECOR MEDIA INC.

Three-month periods ended June 30, 2021 and 2020

QUEBECOR MEDIA INC.
CONSOLIDATED STATEMENTS OF INCOME

(in millions of Canadian dollars)
(unaudited)

	Note	Three months ended		Six months ended	
		2021	2020	2021	2020
			June 30		June 30
Revenues	2	\$ 1,131.2	\$ 1,003.8	\$ 2,222.3	\$ 2,059.3
Employee costs	3	170.2	136.9	345.9	315.8
Purchase of goods and services	3	460.0	391.0	921.4	831.5
Depreciation and amortization		196.7	196.0	392.3	394.3
Financial expenses	4	85.4	69.0	166.4	144.7
Loss (gain) on valuation and translation of financial instruments		0.5	0.5	0.6	(0.3)
Restructuring of operations and other items	5	(20.6)	10.3	(16.1)	14.2
Loss on debt refinancing	8	80.9	-	80.9	-
Income before income taxes		158.1	200.1	330.9	359.1
Income taxes (recovery):					
Current		64.5	59.3	127.8	120.3
Deferred		(26.9)	(9.9)	(45.4)	(27.5)
		37.6	49.4	82.4	92.8
Income from continuing operations		120.5	150.7	248.5	266.3
Income from discontinued operations	14	-	32.5	-	33.8
Net income		\$ 120.5	\$ 183.2	\$ 248.5	\$ 300.1
Income (loss) from continuing operations attributable to					
Shareholders		\$ 119.3	\$ 151.6	\$ 248.6	\$ 267.4
Non-controlling interests		1.2	(0.9)	(0.1)	(1.1)
Net income (loss) attributable to					
Shareholders		\$ 119.3	\$ 184.1	\$ 248.6	\$ 301.2
Non-controlling interests		1.2	(0.9)	(0.1)	(1.1)

See accompanying notes to condensed consolidated financial statements.

QUEBECOR MEDIA INC.
CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

(in millions of Canadian dollars)
(unaudited)

		Three months ended June 30		Six months ended June 30	
	Note	2021	2020	2021	2020
Income from continuing operations		\$ 120.5	\$ 150.7	\$ 248.5	\$ 266.3
Other comprehensive (loss) income from continuing operations:					
Items that may be reclassified to income:					
Cash flow hedges:					
(Loss) gain on valuation of derivative financial instruments		(1.6)	(19.0)	(4.2)	43.9
Deferred income taxes		2.9	6.4	4.8	(8.6)
Items that will not be reclassified to income:					
Defined benefit plans:					
Re-measurement (loss) gain	11	(2.5)	(62.0)	174.5	(62.0)
Deferred income taxes		0.5	16.0	(46.4)	16.0
Reclassification to income:	8				
Gain related to cash flow hedges		(1.0)	-	(1.0)	-
Deferred income taxes		0.6	-	0.6	-
		(1.1)	(58.6)	128.3	(10.7)
Comprehensive income from continuing operations		119.4	92.1	376.8	255.6
Income from discontinued operations	14	-	32.5	-	33.8
Comprehensive income		\$ 119.4	\$ 124.6	\$ 376.8	\$ 289.4
Comprehensive income (loss) from continuing operations attributable to					
Shareholders		\$ 116.6	\$ 96.5	\$ 368.5	\$ 260.2
Non-controlling interests		2.8	(4.4)	8.3	(4.6)
Comprehensive income (loss) attributable to					
Shareholders		\$ 116.6	\$ 129.0	\$ 368.5	\$ 294.0
Non-controlling interests		2.8	(4.4)	8.3	(4.6)

See accompanying notes to condensed consolidated financial statements.

QUEBECOR MEDIA INC.
SEGMENTED INFORMATION

(in millions of Canadian dollars)
(unaudited)

Three months ended June 30, 2021

	Telecommuni- cations	Media	Sports and Enter- tainment	Head office and Inter- segments	Total
Revenues	\$ 928.4	\$ 198.2	\$ 33.5	\$ (28.9)	\$ 1,131.2
Employee costs	101.7	55.9	7.1	5.5	170.2
Purchase of goods and services	345.2	125.6	23.3	(34.1)	460.0
Adjusted EBITDA ¹	481.5	16.7	3.1	(0.3)	501.0
Depreciation and amortization					196.7
Financial expenses					85.4
Loss on valuation and translation of financial instruments					0.5
Restructuring of operations and other items					(20.6)
Loss on debt refinancing					80.9
Income before income taxes					\$ 158.1
Cash flows used for:					
Additions to property, plant and equipment	\$ 101.3	\$ 3.3	\$ -	\$ 0.1	\$ 104.7
Additions to intangible assets	42.1	7.1	0.6	0.6	50.4

Three months ended June 30, 2020

	Telecommuni- cations	Media	Sports and Enter- tainment	Head office and Inter- segments	Total
Revenues	\$ 869.1	\$ 132.7	\$ 25.9	\$ (23.9)	\$ 1,003.8
Employee costs	100.7	26.2	4.1	5.9	136.9
Purchase of goods and services	304.8	98.9	19.0	(31.7)	391.0
Adjusted EBITDA ¹	463.6	7.6	2.8	1.9	475.9
Depreciation and amortization					196.0
Financial expenses					69.0
Loss on valuation and translation of financial instruments					0.5
Restructuring of operations and other items					10.3
Income before income taxes					\$ 200.1
Cash flows used for:					
Additions to property, plant and equipment	\$ 104.8	\$ 1.6	\$ -	\$ 0.2	\$ 106.6
Additions to intangible assets	41.0	6.2	0.7	0.1	48.0

QUEBECOR MEDIA INC.
SEGMENTED INFORMATION (continued)

(in millions of Canadian dollars)
(unaudited)

Six months ended June 30, 2021

	Telecommuni- cations	Media	Sports and Enter- tainment	Head office and Inter- segments	Total
Revenues	\$ 1,842.4	\$ 373.0	\$ 64.7	\$ (57.8)	\$ 2,222.3
Employee costs	206.2	111.0	14.6	14.1	345.9
Purchase of goods and services	703.8	244.0	44.9	(71.3)	921.4
Adjusted EBITDA ¹	932.4	18.0	5.2	(0.6)	955.0
Depreciation and amortization					392.3
Financial expenses					166.4
Loss on valuation and translation of financial instruments					0.6
Restructuring of operations and other items					(16.1)
Loss on debt refinancing					80.9
Income before income taxes					\$ 330.9
Cash flows used for:					
Additions to property, plant and equipment	\$ 208.9	\$ 7.1	\$ 0.1	\$ 0.2	\$ 216.3
Additions to intangible assets	93.4	13.2	1.5	1.1	109.2

Six months ended June 30, 2020

	Telecommuni- cations	Media	Sports and Enter- tainment	Head office and Inter- segments	Total
Revenues	\$ 1,743.8	\$ 307.5	\$ 60.7	\$ (52.7)	\$ 2,059.3
Employee costs	203.6	85.9	14.1	12.2	315.8
Purchase of goods and services	641.1	209.9	47.6	(67.1)	831.5
Adjusted EBITDA ¹	899.1	11.7	(1.0)	2.2	912.0
Depreciation and amortization					394.3
Financial expenses					144.7
Gain on valuation and translation of financial instruments					(0.3)
Restructuring of operations and other items					14.2
Income before income taxes					\$ 359.1
Cash flows used for:					
Additions to property, plant and equipment	\$ 178.4	\$ 7.8	\$ 0.1	\$ 0.2	\$ 186.5
Additions to intangible assets	136.1	13.1	1.5	0.1	150.8

¹ The Chief Executive Officer uses adjusted EBITDA as the measure of profit to assess the performance of each segment. Adjusted EBITDA is referred as a non-IFRS measure and is defined as net income before depreciation and amortization, financial expenses, loss (gain) on valuation and translation of financial instruments, restructuring of operations and other items, loss on debt refinancing, income taxes and income from discontinued operations.

See accompanying notes to condensed consolidated financial statements.

QUEBECOR MEDIA INC.

CONSOLIDATED STATEMENTS OF EQUITY

(in millions of Canadian dollars)
(unaudited)

	Equity attributable to shareholders				Equity attributable to non-controlling interests	Total equity
	Capital stock	Contributed surplus	Deficit	Accumulated other comprehensive loss		
	(note 9)			(note 11)		
Balance as of December 31, 2019	\$ 3,019.7	\$ 1.3	\$ (1,026.0)	\$ (61.9)	\$ 94.7	\$ 2,027.8
Net income (loss)	-	-	301.2	-	(1.1)	300.1
Other comprehensive loss	-	-	-	(7.2)	(3.5)	(10.7)
Dividends	-	-	(50.0)	-	(0.2)	(50.2)
Balance as of June 30, 2020	3,019.7	1.3	(774.8)	(69.1)	89.9	2,267.0
Net income	-	-	339.8	-	11.3	351.1
Other comprehensive (loss) income	-	-	-	(62.0)	0.4	(61.6)
Dividends	-	-	(140.0)	-	-	(140.0)
Reduction of paid-up capital	(1,729.1)	733.0	-	-	-	(996.1)
Balance as of December 31, 2020	1,290.6	734.3	(575.0)	(131.1)	101.6	1,420.4
Net income (loss)	-	-	248.6	-	(0.1)	248.5
Other comprehensive income	-	-	-	119.9	8.4	128.3
Dividends	-	-	(290.0)	-	(0.1)	(290.1)
Balance as of June 30, 2021	\$ 1,290.6	\$ 734.3	\$ (616.4)	\$ (11.2)	\$ 109.8	\$ 1,507.1

See accompanying notes to condensed consolidated financial statements.

QUEBECOR MEDIA INC.

CONSOLIDATED STATEMENTS OF CASH FLOWS

(in millions of Canadian dollars)
(unaudited)

		Three months ended June 30		Six months ended June 30	
	Note	2021	2020	2021	2020
Cash flows related to operating activities					
Income from continuing operations		\$ 120.5	\$ 150.7	\$ 248.5	\$ 266.3
Adjustments for:					
Depreciation of property, plant and equipment		145.4	152.2	291.2	304.9
Amortization of intangible assets		40.6	34.4	79.5	70.3
Amortization of right-of-use assets		10.7	9.4	21.6	19.1
Loss (gain) on valuation and translation of financial instruments		0.5	0.5	0.6	(0.3)
Gain on disposal of other assets	5	(19.5)	(0.3)	(19.0)	(0.2)
Impairment of assets	5	-	-	0.8	-
Loss on debt refinancing	8	80.9	-	80.9	-
Amortization of financing costs	4	2.2	2.0	4.4	4.0
Deferred income taxes		(26.9)	(9.9)	(45.4)	(27.5)
Other		(0.3)	(2.1)	(0.7)	0.4
		<u>354.1</u>	<u>336.9</u>	<u>662.4</u>	<u>637.0</u>
Net change in non-cash balances related to operating activities		(126.7)	58.4	(169.6)	102.4
Cash flows provided by continuing operating activities		<u>227.4</u>	<u>395.3</u>	<u>492.8</u>	<u>739.4</u>
Cash flows related to investing activities					
Business acquisitions		(6.7)	(10.8)	(21.8)	(10.8)
Additions to property, plant and equipment	6	(104.7)	(106.6)	(216.3)	(186.5)
Additions to intangible assets		(50.4)	(48.0)	(109.2)	(150.8)
Proceeds from disposal of assets		3.0	0.7	3.1	2.2
Loans to the parent corporation	7	-	(158.0)	-	(186.0)
Other		(7.1)	(0.8)	(7.7)	(1.4)
		<u>(165.9)</u>	<u>(323.5)</u>	<u>(351.9)</u>	<u>(533.3)</u>
Cash flows used in continuing investing activities					
Cash flows related to financing activities					
Net change in bank indebtedness		2.3	5.0	3.9	(8.2)
Net change under revolving facilities		25.9	(68.4)	22.8	(124.3)
Net change in advance from the parent corporation		(9.8)	-	21.6	-
Issuance of long-term debt, net of financing costs	8	1,342.8	-	1,986.8	-
Repayment of lease liabilities		(11.5)	(11.7)	(22.4)	(21.9)
Settlement of hedging contracts		(0.8)	(0.8)	(0.8)	(0.8)
Dividends		(170.0)	(25.0)	(290.0)	(50.0)
Dividends paid to non-controlling interests		-	-	(0.1)	(0.2)
		<u>1,178.9</u>	<u>(100.9)</u>	<u>1,721.8</u>	<u>(205.4)</u>
Cash flows provided by (used in) continuing financing activities					
Cash flows provided by (used in) continuing operations		<u>1,240.4</u>	<u>(29.1)</u>	<u>1,862.7</u>	<u>0.7</u>
Cash flows provided by discontinued operations	14	-	7.8	-	7.8
Cash and cash equivalents at beginning of period		<u>759.6</u>	<u>43.8</u>	<u>137.3</u>	<u>14.0</u>
Cash and cash equivalents at end of period		\$ 2,000.0	\$ 22.5	\$ 2,000.0	\$ 22.5
Cash and cash equivalents consist of					
Cash		\$ 1,999.2	\$ 17.8	\$ 1,999.2	\$ 17.8
Cash equivalents		0.8	4.7	0.8	4.7
		<u>\$ 2,000.0</u>	<u>\$ 22.5</u>	<u>\$ 2,000.0</u>	<u>\$ 22.5</u>
Interest and taxes reflected as operating activities					
Cash interest payments		\$ 114.5	\$ 116.3	\$ 152.9	\$ 154.7
Cash income tax payments (net of refunds)		54.3	(0.2)	167.1	22.0

See accompanying notes to condensed consolidated financial statements.

QUEBECOR MEDIA INC.

CONSOLIDATED BALANCE SHEETS

(in millions of Canadian dollars)
(unaudited)

	Note	June 30 2021	December 31 2020
Assets			
Current assets			
Cash and cash equivalents		\$ 2,000.0	\$ 137.3
Restricted cash	6	206.3	-
Accounts receivable		653.5	563.4
Contract assets		175.9	174.9
Income taxes		9.3	4.0
Inventories		283.8	250.7
Derivative financial instruments		193.4	-
Other current assets		135.4	112.9
		<u>3,657.6</u>	<u>1,243.2</u>
Non-current assets			
Property, plant and equipment		3,098.5	3,153.0
Intangible assets		1,482.5	1,466.7
Goodwill		2,718.3	2,714.0
Right-of-use assets		169.3	161.1
Derivative financial instruments		338.4	625.5
Deferred income taxes		49.5	48.3
Other assets		457.1	432.1
		<u>8,313.6</u>	<u>8,600.7</u>
Total assets		<u>\$ 11,971.2</u>	<u>\$ 9,843.9</u>
Liabilities and equity			
Current liabilities			
Bank indebtedness		\$ 5.6	\$ 1.7
Advance from the parent corporation		38.5	16.9
Accounts payable, accrued charges and provisions		905.9	867.4
Deferred revenue		307.6	307.5
Deferred subsidies	6	206.3	-
Income taxes		35.7	70.0
Current portion of long-term debt	8	1,541.8	27.1
Current portion of lease liabilities		38.8	37.2
		<u>3,080.2</u>	<u>1,327.8</u>
Non-current liabilities			
Long-term debt	8	6,098.6	5,700.5
Derivative financial instruments		42.5	28.4
Lease liabilities		172.5	166.0
Deferred income taxes		805.6	808.1
Other liabilities		264.7	392.7
		<u>7,383.9</u>	<u>7,095.7</u>
Equity			
Capital stock	9	1,290.6	1,290.6
Contributed surplus		734.3	734.3
Deficit		(616.4)	(575.0)
Accumulated other comprehensive loss	11	(11.2)	(131.1)
Equity attributable to shareholders		<u>1,397.3</u>	<u>1,318.8</u>
Non-controlling interests		109.8	101.6
		<u>1,507.1</u>	<u>1,420.4</u>
Contingencies	13		
Subsequent event	15		
Total liabilities and equity		<u>\$ 11,971.2</u>	<u>\$ 9,843.9</u>

See accompanying notes to condensed consolidated financial statements.

QUEBECOR MEDIA INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

For the three-month and six-month periods ended June 30, 2021 and 2020
(tabular amounts in millions of Canadian dollars, except for option data)
(unaudited)

Quebecor Media Inc. ("Quebecor Media" or the "Corporation") is incorporated under the laws of Québec and is a wholly owned subsidiary of Quebecor Inc. ("Quebecor" or the "parent corporation"). Unless the context otherwise requires, Quebecor Media or the Corporation refers to Quebecor Media Inc. and its subsidiaries. The Corporation's head office and registered office is located at 612 rue Saint-Jacques, Montréal (Québec), Canada.

The Corporation operates, through its subsidiaries, in the following industry segments: Telecommunications, Media, and Sports and Entertainment. The Telecommunications segment offers Internet access, television distribution, mobile and wireline telephony, business solutions and over-the-top video services in Canada. The operations of the Media segment in Québec include the operation of an over-the-air television network and specialty television services, the operation of soundstage and equipment leasing and post-production services for the film and television industries, the printing, publishing and distribution of daily newspapers, the operation of news and entertainment digital platforms and a music streaming service, the publishing and distribution of magazines, the production and distribution of audiovisual content, and the operation of an out-of-home advertising business. The activities of the Sports and Entertainment segment in Québec encompass the operation and management of the Videotron Centre in Québec City, show production, sporting and cultural events management, the publishing and distribution of books, the distribution and production of music, and the operation of two Quebec Major Junior Hockey League teams.

COVID-19 pandemic

The COVID-19 pandemic has had a significant impact on the economic environment in Canada and around the world. In order to limit the spread of the virus, the Québec government has imposed a number of restrictions and special preventive measures since the beginning of this health crisis, including the suspension of some business activities. In May 2021, the Québec government gradually announced the stages of its reopening plan, which extend over a period of several months. Since March 2020, this health crisis has curtailed the operations of many of Quebecor Media's business partners and led to a significant slowdown in some of the Corporation's segments. Among other impacts, the restrictions and preventive measures imposed by the Québec government caused a reduction in volume at Videotron Ltd.'s ("Videotron") retail outlets; a reduction in advertising revenues, a decrease in sports events broadcast by the TVA Sports specialty channel in 2020 and a reduction in film and audiovisual content activity in the Media segment; and the cancellation of most shows and events in the Sports and Entertainment segment. Despite the constraints created by this pandemic, Quebecor Media has provided essential telecommunications and news services during this health crisis, while safeguarding the health and safety of the public and its employees. Due to the decrease in their revenues, most of the business units in the Media segment and Sports and Entertainment segment have qualified for the Canadian Emergency Wage Subsidy and subsidies totalling \$3.7 million and \$9.3 million were recorded in the respective three-month and six-month periods ended June 30, 2021, as a reduction in employee costs (\$29.5 million in the three-month and six-month periods ended June 30, 2020). Given the uncertainty about the future evolution of the pandemic, including a possible new wave, the full impact of the health crisis cannot be determined with certainty.

QUEBECOR MEDIA INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (continued)

For the three-month and six-month periods ended June 30, 2021 and 2020
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(unaudited)

1. BASIS OF PRESENTATION

These consolidated financial statements have been prepared in accordance with International Financial Reporting Standards ("IFRS") as issued by the International Accounting Standards Board ("IASB"), except that they do not include all disclosures required under IFRS for annual consolidated financial statements. In particular, these consolidated financial statements were prepared in accordance with IAS 34, *Interim Financial Reporting*, and accordingly, they are condensed consolidated financial statements. These condensed consolidated financial statements should be read in conjunction with the Corporation's 2020 annual consolidated financial statements, which contain a description of the accounting policies used in the preparation of these condensed consolidated financial statements.

These condensed consolidated financial statements were approved for issue by the Board of Directors of Quebecor Media on August 4, 2021.

Comparative figures for previous periods have been restated to conform to the presentation adopted for the three-month and six-month periods ended June 30, 2021.

2. REVENUES

	Three months ended June 30		Six months ended June 30	
	2021	2020	2021	2020
Telecommunications:				
Internet	\$ 301.8	\$ 276.1	\$ 598.4	\$ 553.6
Television	211.3	227.8	424.5	460.9
Mobile telephony	174.8	159.7	345.3	319.9
Wireline telephony	80.7	86.9	161.4	169.7
Mobile equipment sales	63.0	51.8	123.5	99.6
Wireline equipment sales	50.2	22.1	96.9	50.4
Other	46.6	44.7	92.4	89.7
Media:				
Advertising	98.4	54.1	174.5	131.9
Subscription	50.8	47.9	100.2	99.7
Other	49.0	30.7	98.3	75.9
Sports and Entertainment	33.5	25.9	64.7	60.7
Inter-segments	(28.9)	(23.9)	(57.8)	(52.7)
	\$ 1,131.2	\$ 1,003.8	\$ 2,222.3	\$ 2,059.3

QUEBECOR MEDIA INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (continued)

For the three-month and six-month periods ended June 30, 2021 and 2020
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(unaudited)

3. EMPLOYEE COSTS AND PURCHASE OF GOODS AND SERVICES

	Three months ended June 30		Six months ended June 30	
	2021	2020	2021	2020
Employee costs	\$ 220.1	\$ 188.9	\$ 443.7	\$ 419.7
Less employee costs capitalized to property, plant and equipment and intangible assets	(49.9)	(52.0)	(97.8)	(103.9)
	170.2	136.9	345.9	315.8
Purchase of goods and services:				
Royalties, rights and creation costs ¹	195.0	168.7	377.8	337.2
Cost of products sold	116.3	90.9	232.2	188.0
Service contracts	49.4	40.7	104.3	87.1
Marketing, circulation and distribution expenses	21.8	12.2	40.5	33.3
Other	77.5	78.5	166.6	185.9
	460.0	391.0	921.4	831.5
	\$ 630.2	\$ 527.9	\$ 1,267.3	\$ 1,147.3

¹ During the first quarter of 2021, the Corporation reviewed the allocation of the value of the rights attached to the various components of its contract for the National Hockey League ("NHL") games to better reflect the economic benefits arising from them. In addition, the beginning of the 2020/2021 season was postponed from 2020 to 2021 and the season was also shortened. These changes had the effect of altering the timing of recognition in income of the NHL content rights. As well, during the second quarter of 2020, the Corporation remeasured its audiovisual content asset mainly related to the NHL rights, given the pandemic and its impacts on the Media segment's operations. The cost of NHL rights therefore has increased by \$8.2 million in the second quarter of 2021 as compared to 2020 and it has increased by \$24.8 million for the six-month period ended June 30, 2021 as compared to 2020.

4. FINANCIAL EXPENSES

	Three months ended June 30		Six months ended June 30	
	2021	2020	2021	2020
Interest on long-term debt	\$ 81.0	\$ 73.9	\$ 158.4	\$ 148.8
Amortization of financing costs	2.2	2.0	4.4	4.0
Interest on lease liabilities	2.6	2.3	5.3	4.9
Interest on net defined benefit liability	2.1	1.9	4.2	3.7
(Gain) loss on foreign currency translation on short-term monetary items	(2.2)	(1.5)	(3.4)	3.0
Interest from the parent corporation	–	(10.8)	–	(20.6)
Other	(0.3)	1.2	(2.5)	0.9
	\$ 85.4	\$ 69.0	\$ 166.4	\$ 144.7

QUEBECOR MEDIA INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (continued)

For the three-month and six-month periods ended June 30, 2021 and 2020
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5. RESTRUCTURING OF OPERATIONS AND OTHER ITEMS

During the respective three-month and six-month periods ended June 30, 2021, charges of \$2.2 million and \$5.4 million were recorded in connection with cost reduction initiatives in the Corporation's various segments (\$10.6 million and \$14.4 million in 2020), while an impairment charge on assets of \$0.8 million was also recorded in the six-month period ended June 30, 2021 (none in 2020).

On April 1, 2021, Alithya Group Inc. ("Alithya"), a strategy and digital transformation leader, acquired the firm R3D Conseil inc., of which Quebecor Media was one of the main shareholders. As a result of this transaction, the Corporation now holds 11.9% of Alithya's share capital and 6.7% of voting rights related to the issued and outstanding shares of Alithya, and a corresponding gain on disposal of \$19.6 million was recorded in the second quarter of 2021. This transaction also included purchase commitments from Quebecor Media for Alithya's services totalling approximately \$360.0 million as part of a 10-year commercial agreement.

In addition, during the respective three-month and six-month periods ended June 30, 2021, the Corporation also recorded gains related to other items of \$3.2 million and \$2.7 million (\$0.3 million and \$0.2 million in 2020).

6. RESTRICTED CASH AND DEFERRED SUBSIDIES

On March 22, 2021, Videotron and the Québec government, jointly with the Canadian Government, signed agreements to support the achievement of the government's targets for the roll-out of high-speed Internet services in various regions of Québec. Under these agreements, Videotron will extend its high-speed Internet network to connect approximately 37,000 additional households and the government has committed to provide financial assistance in the amount of approximately \$258.0 million, which will be fully invested in Videotron's network extension. In accordance with the terms of the agreements, an amount of \$216.2 million received in advance from the government in March 2021 was classified as restricted cash with a corresponding amount recorded as deferred subsidies in the consolidated balance sheet. During the respective three-month and six-month periods ended June 30, 2021, \$4.4 million and \$9.9 million of these deferred subsidies were recognized in reduction of the additions to property, plant and equipment, upon the realization of the required investments.

7. LOANS TO THE PARENT CORPORATION

During the six-month period ended June 30, 2020, Quebecor made drawdowns of \$123.0 million on the September 13, 2019 loan agreement and a drawdown of \$63.0 million on the June 19, 2020 loan agreement with Quebecor Media. All loans were fully reimbursed on November 30, 2020.

QUEBECOR MEDIA INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (continued)

For the three-month and six-month periods ended June 30, 2021 and 2020
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8. LONG-TERM DEBT

Components of long-term debt are as follows:

	June 30, 2021	December 31, 2020
Total long-term debt	\$ 7,669.3	\$ 5,740.5
Change in fair value related to hedged interest rate risk	12.4	16.8
Financing costs, net of amortization	(41.3)	(29.7)
	7,640.4	5,727.6
Less current portion	(1,541.8)	(27.1)
	\$ 6,098.6	\$ 5,700.5

On January 22, 2021, Videotron issued \$650.0 million aggregate principal amount of Senior Notes bearing interest at 3.125% and maturing on January 15, 2031, for net proceeds of \$644.0 million, net of financing costs of \$6.0 million. The Senior Notes are unsecured and contain certain restrictions, including limitations on Videotron's ability to incur additional indebtedness, pay dividends and make other distributions. The Notes are guaranteed by specific subsidiaries of Videotron and are redeemable at the option of Videotron, in whole or in part, at a price based on a make-whole formula during the first five years of the term of the Notes and at a decreasing premium thereafter.

On June 3, 2021, Quebecor Media issued a redemption notice for its Senior Notes in aggregate principal amount of \$500.0 million, bearing interest at 6.625% and due January 15, 2023, at a redemption price of 107.934% of their principal amount. Videotron also issued a redemption notice for its Senior Notes in aggregate principal amount of US\$800.0 million, bearing interest at 5.000% and due July 15, 2022, at a redemption price of 104.002% of their principal amount. As a result, a net loss of \$80.9 million was recorded in the consolidated statement of income in the second quarter of 2021, including a gain of \$1.0 million previously recorded in other comprehensive income. In July 2021, the Senior Notes were redeemed and the related hedging contracts were unwound, for a total cash consideration of \$1,377.9 million.

On June 17, 2021, Videotron issued \$750.0 million aggregate principal amount of Senior Notes bearing interest at 3.625% and maturing on June 15, 2028, for net proceeds of \$743.2 million, net of financing costs of \$6.8 million. Videotron also issued US\$500.0 million aggregate principal amount of Senior Notes bearing interest at 3.625% and maturing on June 15, 2029, for net proceeds of \$599.6 million, net of financing costs of \$5.8 million. The Senior Notes are unsecured and contain certain restrictions, including limitations on Videotron's ability to incur additional indebtedness, pay dividends and make other distributions. The Notes are guaranteed by specific subsidiaries of Videotron and are redeemable at the option of Videotron, in whole or in part, at a price based on a make-whole formula during the first three years of the term of the Notes and at a decreasing premium thereafter. Videotron has fully hedged the foreign currency risk associated with the new Senior Notes denominated in U.S. dollars by using cross-currency swaps.

As of June 30, 2021, the carrying value of long-term debt denominated in U.S. dollars, excluding financing costs, was \$4,156.8 million (\$3,655.1 million as of December 31, 2020) while the net fair value of related hedging derivative instruments was in an asset position of \$494.1 million (\$605.1 million as of December 31, 2020).

QUEBECOR MEDIA INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (continued)

For the three-month and six-month periods ended June 30, 2021 and 2020
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(unaudited)

9. CAPITAL STOCK

(a) Authorized capital stock

An unlimited number of Common Shares, without par value;

An unlimited number of non-voting Cumulative First Preferred Shares, without par value; the number of preferred shares in each series and the related characteristics, rights and privileges are determined by the Board of Directors prior to each issue:

- An unlimited number of Cumulative First Preferred Shares, Series A ("Preferred A Shares"), carrying a 12.5% annual fixed cumulative preferential dividend, redeemable at the option of the holder and retractable at the option of the Corporation;
- An unlimited number of Cumulative First Preferred Shares, Series B ("Preferred B Shares"), carrying a fixed cumulative preferential dividend, generally equivalent to the Corporation's credit facility interest rate, redeemable at the option of the holder and retractable at the option of the Corporation;
- An unlimited number of Cumulative First Preferred Shares, Series C ("Preferred C Shares"), carrying an 11.25% annual fixed cumulative preferential dividend, redeemable at the option of the holder and retractable at the option of the Corporation;
- An unlimited number of Cumulative First Preferred Shares, Series D ("Preferred D Shares"), carrying an 11.0% annual fixed cumulative preferential dividend, redeemable at the option of the holder and retractable at the option of the Corporation;
- An unlimited number of Cumulative First Preferred Shares, Series F ("Preferred F Shares"), carrying a 10.85% annual fixed cumulative preferential dividend, redeemable at the option of the holder and retractable at the option of the Corporation;
- An unlimited number of Cumulative First Preferred Shares, Series G ("Preferred G Shares"), carrying a 10.85% annual fixed cumulative preferential dividend, redeemable at the option of the holder and retractable at the option of the Corporation;

An unlimited number of non-voting Preferred Shares, Series E ("Preferred E Shares"), carrying a non-cumulative dividend subsequent to the holders of Cumulative First Preferred Shares, redeemable at the option of the holder and retractable at the option of the Corporation.

(b) Issued and outstanding capital stock

	Common Shares	
	Number	Amount
Balance as of December 31, 2020 and June 30, 2021	79,377,062	\$ 1,290.6

QUEBECOR MEDIA INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (continued)

For the three-month and six-month periods ended June 30, 2021 and 2020
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(unaudited)

10. STOCK-BASED COMPENSATION PLANS

Stock option plans

The following table provides details of changes to outstanding options in the principal stock-based compensation plans in which management of the Corporation and its subsidiaries participates, for the six-month period ended June 30, 2021:

	Outstanding options	
	Number	Weighted average exercise price
Quebecor		
As of December 31, 2020	3,455,959	\$ 30.54
Cancelled	(208,216)	29.72
As of June 30, 2021	3,247,743	\$ 30.59
Vested options as of June 30, 2021	–	\$ –
Quebecor Media		
As of December 31, 2020	47,950	\$ 65.96
Exercised	(15,300)	63.23
As of June 30, 2021	32,650	\$ 67.24
Vested options as of June 30, 2021	32,650	\$ 67.24
TVA Group Inc.		
As of December 31, 2020	795,000	\$ 2.06
Cancelled	(105,497)	2.43
As of June 30, 2021	689,503	\$ 2.00
Vested options as of June 30, 2021	25,000	\$ 6.85

During the three-month period ended June 30, 2021, 5,000 stock options of Quebecor Media were exercised for a cash consideration of \$0.3 million (16,000 stock options for \$0.9 million in 2020). During the six-month period ended June 30, 2021, 15,300 stock options of Quebecor Media were exercised for a cash consideration of \$1.0 million (72,500 stock options for \$4.3 million in 2020).

Deferred share unit and performance share unit plans

The deferred share unit ("DSU") is based either on Quebecor Class B Subordinate Voting Shares ("Quebecor Class B Shares") and on TVA Group Inc. Class B Non-Voting Shares ("TVA Group Class B Shares"). The DSUs vest over six years and will be redeemed for cash only upon the participant's retirement or termination of employment, as the case may be. DSUs entitle the holders to receive additional units when dividends are paid on Quebecor Class B Shares or TVA Group Class B Shares. As of June 30, 2021, 130,103 DSUs based on Quebecor Class B Shares and 157,649 DSUs based on TVA Group Class B Shares were outstanding under these plans (136,942 and 196,965, respectively, as of December 31, 2020). During the first quarter of 2020, a cash consideration of \$4.3 million was paid relating to a performance share unit plan terminated in 2020.

QUEBECOR MEDIA INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (continued)

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10. STOCK-BASED COMPENSATION PLANS (continued)

Stock-based compensation expense

For the three-month period ended June 30, 2021, a reversal of the charge related to all stock-based compensation plans was recorded in the amount of \$1.2 million (a charge of \$0.5 million in 2020). For the six-month period ended June 30, 2021, a charge related to all stock-based compensation plans was recorded in the amount of \$1.8 million (a reversal of the charge of \$0.4 million in 2020).

11. ACCUMULATED OTHER COMPREHENSIVE LOSS ATTRIBUTABLE TO SHAREHOLDERS

	Cash flow hedges ¹	Defined benefit plans ²	Total
Balance as of December 31, 2019	\$ 40.3	\$ (102.2)	\$ (61.9)
Other comprehensive income (loss)	35.3	(42.5)	(7.2)
Balance as of June 30, 2020	75.6	(144.7)	(69.1)
Other comprehensive loss	(46.0)	(16.0)	(62.0)
Balance as of December 31, 2020	29.6	(160.7)	(131.1)
Other comprehensive income	0.2	119.7	119.9
Balance as of June 30, 2021	\$ 29.8	\$ (41.0)	\$ (11.2)

¹ No significant amount is expected to be reclassified in income over the next 12 months in connection with derivatives designated as cash flow hedges. The balance is expected to reverse over a 8 year period.

² The re-measurement gain in the consolidated statement of comprehensive income for the six-month period ended June 30, 2021 is mainly due to an increase in the discount rate since December 31, 2020.

QUEBECOR MEDIA INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (continued)

For the three-month and six-month periods ended June 30, 2021 and 2020
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12. FAIR VALUE OF FINANCIAL INSTRUMENTS

In accordance with IFRS 13, *Fair Value Measurement*, the Corporation considers the following fair value hierarchy which reflects the significance of the inputs used in measuring its financial instruments:

- Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities;
- Level 2: inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices); and
- Level 3: inputs that are not based on observable market data (unobservable inputs).

The fair value of long-term debt is estimated based on quoted market prices when available or on valuation models using Level 1 and Level 2 inputs. When the Corporation uses valuation models, the fair value is estimated using discounted cash flows using year-end market yields or the market value of similar instruments with the same maturity.

The fair value of derivative financial instruments recognized in the consolidated balance sheets is estimated as per the Corporation's valuation models. These models project future cash flows and discount the future amounts to a present value using the contractual terms of the derivative financial instrument and factors observable in external market data, such as period-end swap rates and foreign exchange rates (Level 2 inputs). An adjustment is also included to reflect non-performance risk impacted by the financial and economic environment prevailing at the date of the valuation in the recognized measure of the fair value of the derivative financial instruments by applying a credit default premium, estimated using a combination of observable and unobservable inputs in the market (Level 3 inputs), to the net exposure of the counterparty or the Corporation. Derivative financial instruments are classified as Level 2.

The carrying value and fair value of long-term debt and derivative financial instruments as of June 30, 2021 and December 31, 2020 are as follows:

Asset (liability)	June 30, 2021		December 31, 2020	
	Carrying value	Fair value	Carrying value	Fair value
Long-term debt¹	\$ (7,669.3)	\$ (7,983.2)	\$ (5,740.5)	\$ (6,169.2)
Derivative financial instruments				
Foreign exchange forward contracts	(4.8)	(4.8)	(8.0)	(8.0)
Cross-currency swaps	494.1	494.1	605.1	605.1

¹ The carrying value of long-term debt excludes changes in the fair value of long-term debt related to hedged interest rate risk and financing costs.

13. CONTINGENCIES

In the context of disputes between the Corporation and a competitor, legal proceedings have been initiated by the Corporation and against the Corporation. At this stage of proceedings, management of the Corporation is in the opinion that the outcome is not expected to have a material adverse effect on the Corporation's results or on its financial position.

On August 15, 2019, the Canadian Radio-television and Telecommunications Commission ("CRTC") issued an order to finalize the rates, retroactively to March 31, 2016, at which the large cable and telephone companies provide aggregated wholesale access to their high-speed Internet networks. The interim rates in effect since 2016 had been invoiced to resellers and accounted for in the Corporation's consolidated financial statements on the basis of the effective date of March 31, 2016. The new proposed rates were substantially lower than the interim rates. On May 27, 2021, the CRTC restored, in a final decision, the interim rates that had been in effect since 2016. Accordingly, no adjustments are necessary to the consolidated financial statements.

QUEBECOR MEDIA INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (continued)

For the three-month and six-month periods ended June 30, 2021 and 2020
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14. DISCONTINUED OPERATIONS

In the second quarter of 2020, a gain of \$30.8 million, net of income taxes of \$4.7 million, was recorded as certain adjusting conditions to the sale price were achieved in connection to the 4Degrees Colocation Inc. data center operations sold in 2019 by Videotron.

15. SUBSEQUENT EVENT

On July 29, 2021, Quebecor announced an investment of nearly \$830.0 million in the acquisition by Videotron of 294 blocks of spectrum in the 3500 MHz band across the country. More than half of the investment is concentrated in four Canadian provinces outside Québec: southern and eastern Ontario, Manitoba, Alberta and British Columbia.

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

QUEBECOR MEDIA INC.

By: /s/ Hugues Simard

Chief Financial Officer

Date: August 11, 2021